



## Federal Democratic Republic of Ethiopia OCCUPATIONAL STANDARD

# BOGIE AND BODY PRODUCTION AND ASSEMBLY

#### **NTQF** Level III



#### Introduction

Ethiopia has embarked on a process of reforming its TVET-System. Within the policies and strategies of the Ethiopian Government, technology transformation – by using international standards and international best practices as the basis, and, adopting, adapting and verifying them in the Ethiopian context – is a pivotal element. TVET is given an important role with regard to technology transfer. The new paradigm in the outcome-based TVET system is the orientation at the current and anticipated future demand of the economy and the labor market.

The Ethiopian Occupational Standard (EOS) is the core element of the Ethiopian National TVET-Strategy and an important factor within the context of the National TVET-Qualification Framework (NTQF). They are national standards, which define the occupational requirements and expected outcome related to a specific occupation without taking TVET delivery into account.

This document details the mandatory format, sequencing, wording and layout for the Ethiopia Occupational Standard which comprised of Units of Competence.

A Unit of Competence describes a distinct work activity. It is documented in a standard format that comprises:

- Occupational title, NTQF level
- Unit title
- Unit code
- Unit descriptor
- Elements and Performance criteria
- Variables and Range statement
- Evidence guide

Together all the parts of a Unit of Competence guide the assessor in determining whether the candidate is competent.

The ensuing sections of this EOS document comprise a description of the occupation with all the key components of a Unit of Competence:

- chart with an overview of all Units of Competence for the level including the Unit Codes and the Unit of Competence Titles
- contents of each Unit of Competence listed in the chart
- occupational map providing the Technical and Vocational Education and Training (TVET) providers with information and important requirements to consider when designing training programs for this standards and for the individual, a career path

#### **UNIT OF COMPETENCE CHART** Occupational Standard: Bogie and Body Production and Assembly Occupational Code: IND BBA3 NTQF Level III IND BBA3 01 0117 IND BBA3 02 0117 IND BBA3 03 0117 Produce Drawings from Manufacture Train Develop Documentation and Procedures of the **Design Concepts** Electrical Circuits and Train Manufacturing Wiring Systems **IND BBA3 06 0117 IND BBA3 04 0117 IND BBA3 05 0117** Select Metal Joining Assemble Bogie Use Structured Problem Process Solving Tools on Frames and Axles Assembly of Bogie Sub Assembly IND BBA3 08 0117 **IND BBA3 07 0117** IND BBA3 09 0117 Assemble, Install and Inspect and Service Inspect and Service Test Braking System Cooling Systems Cooling Systems Kits **IND BBA3 12 0117 IND BBA3 10 0117 IND BBA3 11 0117** Prepare a Simple Apply Basic Just in Develop and Manage a **Production Schedule** Time Systems to the Plan for a Simple Reduction of Waste Manufacturing Related Project **IND BBA3 14 0117 IND BBA3 15 0117 IND BBA3 13 0117** Set up Equipment for Perform Sheet and Assist in the Continuous Operation Plate Assembly Preparation of a Basic Workplace Layout **IND BBA3 18 0117 IND BBA3 16 0117 IND BBA3 17 0117** Install Fixed and Detail Bolts and Welds Develop Conceptual Moveable Glass for Structural Steelwork Models and Prototypes Components on Connections Vehicles IND BBA3 21 0117 **IND BBA3 19 0117 IND BBA3 20 0117** Lead Workplace Monitor Implementation Apply Quality Control Communication of Work Plan/Activities

IND BBA3 22 0117 Lead Small Teams

IND BBA3 23 0117 Improve Business Practice

IND BBA3 24 0117 Prevent and Eliminate MUDA

### **NTQF Level III**

Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Produce Drawings from Design Concepts
Unit Code	IND BBA3 01 0117
Unit Descriptor	This unit covers the competence to produce drawings of objects from design concepts.
	Drawings are to include assembly type components which are hand drawn and may include computer-aided drawings.
	Work requires individuals to demonstrate judgement and problem-solving skills in managing own work activities and contributing to a productive team environment.

Elements	Performance Criteria
Identify object to     be drawn	1.1. Purpose (and operational characteristics) of object to be drawn are identified
	1.2. Production materials and method are identified
2. Establish design	2.1. Type of drawing to be completed is identified
requirements and limitations	2.2. Design concept requirements are established and documented identifying dimensions, angles, shapes and finished size
	2.3. Drawing conventions and specifications to be noted are identified and selected
Quantify and draft initial drawing	3.1. Dimensions are plotted from prototype sketch and documented specifications
	3.2. Dimensional points are connected to match drawing view
	3.3. Production notes or special requirements are noted
	3.4. Drawing conventions and specifications are noted
4. Complete drawing	4.1. Angles, shapes and dimensions are checked against specifications and concept prototype drawing
	4.2. Adjustments are made to the drawing within scope of authority
	4.3. Drawing is checked for compliance with workplace documentation requirements

Variable	Range
WHS requirements	are to be in accordance with legislation/regulations/codes of practice and enterprise safety policies and procedures. This may include protective clothing and equipment, workplace environment and safety and enterprise first aid
Personal protective equipment	include that prescribed under legislation/regulations/codes of practice and workplace policies and practices

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Safe operating procedures	are to include, but are not limited to the conduct of operational risk assessment and treatments associated with site safety, working in proximity to others and site visitors
Emergency procedures	related to this unit are to include, but are not limited to enterprise first aid requirements and site evacuation
Environmental requirements	are to include but are not limited to waste management and clean-up management
Quality requirements	are to include, but are not limited to regulations, including internal company quality policy and standards and enterprise operations and procedures
Statutory/regulatory authorities	may include Federal, State/Territory and local authorities administering acts, regulations and codes of practice
Resources	are to include drawing equipment/aids which are manual and electronically based
Communications	are to include, but are not limited to verbal and visual instructions and may include site specific instructions, written instructions, plans or instructions related to job/task, telephones and pagers
Information/documents	<ul> <li>may include:</li> <li>schedules/plans/specifications, memos, material safety data sheets, diagrams or sketches</li> <li>regulatory/legislative requirements pertaining to the automotive industry, including</li> <li>organisation work specifications and requirements</li> <li>instructions issued by authorised enterprise or external persons</li> </ul>

Evidence G	uide			
Critical Aspe Competence		It is essential that competence in this unit signifies ability to transfer competence to changing circumstances and to respond to unusual circumstances in the critical aspects of:  • observing safety procedures and requirements • communicating effectively with others involved in or affected by the work • selecting methods and techniques appropriate to the circumstances • completing preparatory activity in a systematic manner • interpreting specifications and measurements in two and three dimensional form • presenting information within production drawings • completing essential post-activity housekeeping		ces and to cal aspects nents olved in or criate to the matic manner ents in two
Knowledge and Attitudes  • us ca me		• us ca me	onstrate knowledge of: se mathematical ideas and techniques to correctly alculate time, assess tolerances, apply accurate leasurements, calculate material requirements and stablish quality checks /HS regulations/requirements, equipment, material	
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	,
	and personal safety requirements
	<ul> <li>common automotive terminology and vehicle safety requirements</li> </ul>
	<ul> <li>design and techniques for translating concepts into</li> </ul>
	form
	Design standards.
	technical drawing procedures
	detailed site reporting procedures
	work organisation and planning processes
	enterprise quality processes
Underpinning Skills	Demonstrate skills to:
	collect, organise and understand information
	research and interpretive skills to locate, interpret and
	apply drawing production techniques and procedures
	apply planning and organising skills to one's own work     activities including.
	<ul><li>activities, including</li><li>making good use of time and resources,</li></ul>
	<ul> <li>sorting out priorities and monitoring one's own</li> </ul>
	performance
	<ul> <li>interact effectively with other people both on a one-to-</li> </ul>
	one basis and in groups, including understanding and
	responding to the needs of a client and working
	effectively as a member of a team to achieve a shared
	goal
	establish safe and effective work processes which
	anticipate and/or resolve problems and downtime, to
	systematically develop solutions to avoid or minimise reworking and avoid wastage
	use workplace technology related to the production of
	drawings, including the use of measuring equipment
	and communication devices and the
	reporting/documenting of results
Resources Implication	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
A A . I b I b C A	practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test     Observation / Demonstration with Oral Overtioning
Contact of Assessment	Observation / Demonstration with Oral Questioning     Competence may be appeared in the work place or in a
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.
	Simulated work place Setting.

<b>Occupational Standard</b>	Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Manufacture Train Electrical Circuits and Wiring Systems	
Unit Code	IND BBA3 02 0117	
Unit Descriptor	This unit describes the performance outcomes required to demonstrate knowledge of electrical principles that enable structured testing of basic circuits in electrical systems, components and technologies found in traction motor. The unit involves applying Ohm's, Watts and Kirchhoff's laws to enable basic structured problem solving to locate a range of common faults in bogie and traction motor electrical circuits and wiring systems  Work applies to light rail tram and electrical multiple unit, locomotive outdoor power equipment and marine environments. It involves the application of knowledge of fundamental elements of electricity and vehicle electrical circuit theory and electrical wiring systems.	

Ele	ements	Performance Criteria
1.	Develop knowledge     of vehicle electrical     circuits and wiring	Relevant <b>sources of information</b> are located to assist with understanding of vehicle electrical circuits and wiring systems
	systems	1.2. Knowledge of the operating principles of <i>electrical</i> circuits and wiring systems is developed
2.	Demonstrate knowledge of vehicle	2.1. Knowledge of the relationship of volts, amps and ohms in a vehicle electrical circuit is applied
	electrical circuits and wiring systems	2.2. Knowledge of circuit components, their function and operation in a vehicle electrical circuit is applied
		Knowledge of basic principles for testing and processes for checking a vehicle's electrical circuits and wiring systems is applied
3.	. Demonstrate knowledge of electrical circuits as applied to bogie electrical system	3.1. Components of a vehicle's electrical circuit and wiring system are identified
		3.2. Basic electrical principles are applied to practical inspection and service activities
	identification	3.3. Knowledge of a vehicle's electrical circuit and wiring system is practically applied when identifying potential faults

Variable	Range
Sources of information	may include:
	workplace service information
	automotive electrical texts
	original equipment manufacturer information
	train manufacturing workshop manuals

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	service bulletins
	Magazine technical articles.
Electrical circuits	may include:
	voltage
	current
	resistance
	series circuits
	parallel circuits
	series and parallel circuits
	open circuit to power, signal or ground
	short circuit to power, signal or ground
	High resistance to power, signal or ground.
Wiring systems	may include:
	common multi-stand conductor
	<ul> <li>various wire gauges and insulation types</li> </ul>
	<ul> <li>twisted pair (CAN-bus network wiring)</li> </ul>
	shielded wire (audio speaker wiring).

Evidence Guide			
Critical Aspects of Competence	<ul> <li>A person who demonstrates competency in this unit must be able to apply and demonstrate knowledge of:</li> <li>location of relevant sources of information on vehicle electrical circuits and wiring systems</li> <li>operating principles of electrical circuits and wiring systems</li> <li>relationship of volts, amps and ohms in a vehicle electrical circuit</li> <li>relationship of current flow and necessary wire gauge</li> <li>relationship of voltage dropping across a resistive load and the current flowing in the circuit</li> <li>circuit components, their function and operation in a vehicle electrical circuit</li> <li>Testing principles and processes for checking a</li> </ul>		
Underpinning Knowledge and Attitudes	vehicle's electrical circuits and wiring systems.  Demonstrate knowledge of:  principles of vehicle electrical circuits and wiring systems  principles of electricity, including:  Alternating Current (AC)  Direct Current (DC)  Ohm's law  Watts law  Kirchhoff's voltage law  Kirchhoff's current law  range of sources of information available to assist with understanding basic principles and elements of electricity as they relate to train manufacturing applications		

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industry and workplace practice in relation to working safely in train manufacturing workplace identification, location and function of major components of common automotive: Traction motor electrical systems, including: battery systems starting systems: > vehicle access systems wiper and washer systems vehicle entertainment systems wiring harness and loom assembly Underpinning Skills Demonstrate skills of: communication skills to: follow verbal and written instructions communicate ideas and information relating to electrical terminology and procedures verbally and in writing apply guestioning and active listening skills, e.g. when obtaining factual information from sources initiative and enterprise skills to recognise a workplace problem or potential problem and take action learning skills to: identify sources of information, assistance and expert knowledge to expand skills, knowledge and understanding participate in self-improvement activities literacy skills to: understand workplace safety procedures read and follow information in written instructions, specifications and other applicable reference documents numeracy skills to: understand measurement, units of measure, formulae, testing and proportions planning and organising skills to: identify risk factors and take action to minimise them plan and organise activities that implement and follow standard procedures problem-solving skills to: refer problems outside area of responsibility to appropriate person use and communicate basic mathematical ideas and techniques that relate to automotive systems and components self-management skills to: recognise limitations and seek timely advice follow workplace documentation, such as workplace safe operating procedures technical skills to:

	<ul> <li>collect, organise and understand technical information relating to:         <ul> <li>identifying, locating and determining function of vehicle electrical circuit components and wiring systems</li> <li>recognising and reporting unsafe situations</li> <li>collecting, organising and applying knowledge of vehicle electrical circuit and wiring information and concepts</li> </ul> </li> <li>technology skills to use information technology equipment to assist with research</li> </ul>		
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.		
Methods of Assessment			
	Interview / Written Test		
	Observation / Demonstration with Oral Questioning		
Contaxt of Assessment	· ·		
Context of Assessment	Competence may be assessed in the work place or in a		
	simulated work place setting.		

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Develop Documentation and Procedures of the Train Manufacturing	
Unit Code	IND BBA3 03 0117	
Unit Descriptor	This unit describes the performance outcomes required to develop and trial documentation and procedures in a range of contexts for production activities. It applies to those working in a train and related component manufacturing environment and involves the application of skills and knowledge at a production worker level.	

Elements	Performance Criteria
Identify     documentation and     procedure     requirements	Need for documentation is identified and evaluated in consultation with management and production departments
	Specifications are prepared ensuring that documentation and procedures will facilitate effective communication between relevant internal and external personnel
	Scope of documentation and procedure requirements is discussed and finalised with management and production departments
Develop draft     documentation and     procedures	Draft documentation and associated procedures are drafted according to approved arrangements
	2.2. Draft documentation and procedures are prepared and trialled with intended users according to <b>workplace procedures</b>
	2.3. Draft documentation and procedures are modified according to trial feedback
3. Finalise documentation and procedures	3.1. Documentation and procedures as approved are produced according to specifications and workplace procedures
	3.2. Intended users are instructed in the use of documentation and procedures according to workplace procedures and requirements
	3.3. Documentation and procedures are distributed and stored according to workplace procedures

Variable Range		Rang	e	
F F			st include: quality and continuous improvement processes	
		• re	cording and reporting	00000
		• sit	e guidelines	
		• W	ork Health and Safety (WHS) requirement	ents.
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Evidence Guide	
Critical Aspects of	Must demonstrate knowledge and skills competence to:
Competence	<ul> <li>problem identification and resolution techniques</li> </ul>
	requirements relating to the documentation and
	procedures to be developed trialling and modifying
	processes to follow when producing documentation
	and procedures for storing and distributing
	documentation.
Underpinning	Demonstrate knowledge of:
Knowledge and Attitudes	workplace procedures to be followed when developing
	documents and procedures, including
	Work Health and Safety (WHS) procedures
	<ul> <li>technical work documentation covering procedures,</li> </ul>
	specifications, schedules and work plans or equivalent
	<ul> <li>quality system documentation covering instructions,</li> </ul>
	procedures, performance indicators and review
	processes or equivalent
	cost and waste avoidance practices
Underpinning Skills	Demonstrate skills of:
	Writing skills to
	complete draft documentation and workplace
	instructions
	Oral communication skills to:
	speak clearly and directly in order to communicate
	changes in documentation development to relevant
	personnel
	gather feedback
	Teamwork skills to:
	apply teamwork to a range of situations, including
	the trialling of new documentation
	Planning and organising skills to:
	manage time when planning, preparing and
	organising work priorities
	> organize own work priorities
	interpret workplace procedures
	interpret workplace instructions
	identify quality assurance system and technical
	documentation
Resources Implication	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
Mothodo of Assessment	practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
O and a decided	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Assemble Bogie Frames and Axles	
Unit Code	IND BBA3 04 0117	
Unit Descriptor	This unit describes the performance outcomes required to assemble bogie frames, axles, suspension and associated components. It applies to those in atrain manufacturing environment and involves the application of skills and knowledge at a production worker level. Performance outcomes required to install and fit out body, trimming and mechanical components.	

Elements	Per	formance Criteria
Plan and prepare assembly	1.1.	Materials, parts, drawings and work orders are interpreted to establish work requirements
	1.2.	Lifting equipment is identified, selected and operated according to <i>workplace procedures</i>
	1.3.	Tools and equipment are selected and inspected, and faults are reported
2. Cut, drill and weld chassis frame	2.1	Bogie frame is cut as specified in work order and working drawings
	2.2	Holes are drilled that comply in size and position with drawing specifications
	2.3	Bogie frame rails are welded according to workplace procedures, drawing specifications and, if applicable, standards
3. Fit axles, suspension, brackets, fixtures and service lines	3.1	Fasteners are selected and used according to drawing specifications
	3.2	Axles, suspension, bolster and side frames are assembled to bogie frame.
	3.3	Bolts and fasteners are fitted and tensioned to specifications
4. Complete work processes	4.1	Work area, tools and equipment are cleaned, inspected and stored according to workplace procedures
	4.2	Faulty equipment is identified, tagged and reported
	4.3	Waste material is collected, recycled or disposed of according to workplace procedures
	4.4	Workflow and production schedule are recorded and workplace documents completed.
5. Plan and prepare	5.1	Work orders and job specifications are identified and confirmed

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	5.2	Tools, equipment and materials are selected and checked for quality and safe operation according to job requirements
	5.3	Assembly and installation information is accessed from manufacturer specifications
6. Select and use fasteners, adhesives,	6.1	Workplace procedures are identified and followed
sealants and solvents	6.2	Fasteners are identified, selected and fitted to meet job requirements
	6.3	Adhesives and sealants are selected and applied to meet job requirements
	6.4	Solvents are selected and used to remove excess adhesives and sealants
7. Install components	7.1	Parts and components are identified, selected and matched to work order and job specifications
	7.2	Parts and components are positioned, secured and tensioned according to job specifications
	7.3	Installed components and sub-assemblies are inspected and checked for quality and fit according to job specifications and workplace procedures
8. Route assembly lines	8.1	Service lines are identified and located according to job requirements
	8.2	<b>Service lines</b> are routed, tied and clipped according to job specifications
	8.3	Installed service lines are inspected and tested according to workplace procedures and job specifications
9. Complete work processes	9.1	Unused materials are collected and stored or disposed of in line with workplace procedures
	9.2	Work area, tools and equipment are cleaned, maintained, checked and stored according to workplace procedures
	9.3	Faulty equipment is identified, tagged and reported
	9.4	Work sheets and production records are completed

Variable Range		Range		
Workplace procedures		<ul><li>rec bog</li><li>Whaxle</li><li>rec</li></ul>	gie frame and axle assembly equipment ording and reporting procedures for ass gie frames and axles IS requirements for assembling bogie fr	rames and talling and
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	<ul> <li>procedures for the use of mechanical unit and assembly installation and replacement equipment</li> <li>workplace quality guidelines for installing and fitting out components</li> <li>Work Health and Safety (WHS) requirements for installing and fitting out components.</li> </ul>
Service lines	must include:
	electrical wiring
	Pneumatic or hydraulic.

Evidence Guide	
Critical Aspects of Competence	Must demonstrate knowledge and skills competence to procedures for assembling bogie frames and axles,
Competence	including:
	component parts and materials.
	identify and prepare bogie frame and axle components,
H. J	equipment and work area
Underpinning Knowledge and	<ul><li>Demonstrate knowledge of:</li><li>WHS requirements relating to assembling bogie frames</li></ul>
Attitudes	and axles
	<ul> <li>types and applications of bogie frames, axles and suspension systems</li> </ul>
	<ul> <li>procedures for assembling bogie frames and axles, including:</li> </ul>
	<ul> <li>component parts and materials, including:</li> <li>fasteners: clips, pins and clamps; nuts and bolts; and screws</li> <li>service lines</li> </ul>
	<ul> <li>types, application and operation of common bogie component assembly equipment, including fastener tensioning procedures</li> </ul>
	<ul> <li>manual-handling techniques for bogie frames and axles</li> <li>Communication protocols to report equipment faults.</li> </ul>
Underpinning Skills	Demonstrate skills to:
	Reading skills to:
	interpret job specifications, work orders, work instructions and workplace procedures
	<ul> <li>analyse tool and equipment operating instructions</li> </ul>
	identify components and materials list
	identify appropriate welding standards
	Writing skills to:
	<ul><li>complete faulty equipment tags</li><li>complete production schedules</li></ul>
	Oral communication skills to:
	> report faulty equipment to appropriate personnel
	Numeracy skills to:
	> record parts and materials used for stock control
	use imperial and metric systems for bolt tensioning to required specifications

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	<ul> <li>Planning and organising skills to:         <ul> <li>follow assembly specifications</li> </ul> </li> <li>Reading skills to:         <ul> <li>interpret work orders and job specifications</li> <li>interpret workplace procedures and manufacturer installation specifications</li> <li>identify application precautions when applying adhesives, sealants and solvents</li> </ul> </li> <li>Writing skills to:         <ul> <li>complete faulty tool and equipment tags</li> <li>complete work sheets and production records</li> </ul> </li> <li>Oral communication skills to:</li> </ul>	
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.	
Methods of Assessment	Competence may be assessed through:  Interview / Written Test  Observation / Demonstration with Oral Questioning	
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.	

I Init I Itia	e Structured Problem Solving Tools on Assembly of
	gie Sub Assembly
Unit Code INI	O BBA3 05 0117
Unit Descriptor  Thi proprofit improprofit improvement in the profit improvement improveme	s competency covers the solving of process and other oblems, beyond those associated directly with the ocess unit/equipment, using structured process provement tools to identify improvements and/or solve oblems. The competency is typically performed by an experienced erator, team leader or supervisor. The person would be part of a team during the ving of complex or systemic problems and would be pected to perform all parts of this unit and at all times and be liaising and cooperating with other members of team. The sincludes:  using a range of formal problem solving techniques identifying and clarifying the nature of the problem devising the best solution evaluating the solution  Developing an implementation plan to rectify the problem.  Is unit does not cover the solving of problems dertaken as part of the operator's normal role which is vered in the relevant operation competency unit.

Elements	Perf	ormance Criteria	
Identify the pro	''	Variances are identified from normal ope parameters and product quality.	rating
		The extent, cause and nature of the prob defined by observation and investigation.	
		The problem is stated and specified clear context of this company, In large plants of manufacturing organisations with multiple	or
Determine fundamental caproblem.	luse of   4	Possible causes are identified based on a cand the use of problem solving tools/ana techniques.	•
	2.2	Possible cause statements are develope	d.
	2.3	Fundamental cause is identified.	
Determine corr action.	5.1 /	All possible options are considered for re problem.	solution of the
		Strengths and weaknesses of possible opeonsidered.	ptions are
		Corrective action is determined to remove problems and possible future causes.	e the
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	3.4 Implementation plans identifying measurable objectives, resource needs and timelines are developed in accordance with safety and operating <i>procedures</i> .
	3.5 Recommendations are developed for ongoing monitoring and testing.
4. Communicate recommendations.	4.1 Report is prepared on recommendations.
rosommondations.	4.2 Recommendations are presented to appropriate personnel.
	4.3 Recommendations are followed up if required.

Variable	Range
Context	The competency unit applies to a wide range of processes and equipment. The process manufacturing technical units of competency include a problem solving element where problems specific to that competency unit are to be resolved. This competency unit is where structured problem solving techniques are to be applied more broadly, or with greater depth/rigour than is implied by the problem solving element of the technical units. In large plants or manufacturing organisations with multiple processes, it may apply to more than one process if those processes interact with each other. It applies to all operators across all functions.
Problems	'Anticipate and solve problems' means resolve a wide range of routine and non-routine problems, using product and process knowledge to develop solutions to problems which do not have a known solution/a solution recorded in the procedures.  Typical process and product problems may include:  • non- routine process and quality problems  • equipment selection, availability and failure  • teamwork and work allocation problems  • safety and emergency situations and incidents
Procedures	<ul> <li>All operations are performed in accordance with procedures.</li> <li>Procedures include all relevant workplace procedures, work instructions, temporary instructions and relevant industry and government codes and standards</li> </ul>
Hazards	Typical hazards include leaks, spillages and equipment hazards that can occur during the walk-through of a plant.

Evidence Guide	
Critical Aspects of	The ability to apply and explain:
Competence	relevant equipment and operational processes
	enterprise policies and procedures
	enterprise goals, targets and measures

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	enterprise quality, OHS and environmental
	requirements
	principles of decision-making strategies and techniques
	enterprise information systems and data collation
	<ul> <li>Industry codes and standards.</li> </ul>
	Consistent performance should be demonstrated. For
	example, look to see that:
	problems are recognised and clarified
	<ul> <li>possible causes are identified, based on experience</li> </ul>
	and use of analytical techniques in solving the problem,
	including:
	identifying variations
	identifying cause and effect
	separating single problems from multiple problems
	Recognising recurring problems.
	<ul> <li>fundamental cause of process or equipment faults is</li> </ul>
	determined
	corrective/preventative implementation plans are
	developed to avoid recurrence of the problem
	Implementation plan is presented to relevant
	personnel.
Underpinning	Demonstrate knowledge of:
Knowledge and Attitudes	brainstorming
_	fishbone diagrams/cause and effect diagrams
	process logic/process requirements
	logic tree
	similarity/difference analysis
	Pareto analysis
	force field/SWOT analysis
	flow charts
	control charts, run charts and graphs
	Scatter grams.
Underpinning Skills	Demonstrate skills of:
9 2	Action plans to solve problems are prepared including:
	> priority requirements
	measurable objectives
	resource requirements
	methods for reaching objectives
	> timelines
	Coordination and feedback requirements safety
	requirements risk assessment environmental
	requirements.
	Language, literacy and numeracy requirements
	This unit requires the ability to read and interpret typical
	product specifications, job sheets and material labels
	as provided to operators.
	Writing is required to the level of report writing and
	completing workplace forms.

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	Basic numeracy is also required, e.g. to interpret quality data and graphs
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Unit Title  Select Metal Joining Process  Unit Code  IND BBA3 06 0117  This competency covers the selection of the appropriate for an application. It requires the metallurgical principles and techniques to select a purple which is appropriate for the required product end unthe metal(s) to be used  This competency applies to technicians who are reto recommend a metal joining process for making an application.		Jnit Title	
Unit Descriptor  This competency covers the selection of the appropriate for an application. It require metallurgical principles and techniques to select a which is appropriate for the required product end uthe metal(s) to be used  This competency applies to technicians who are reference in the metal in	the selection of the		
metal joining processes for an application. It require metallurgical principles and techniques to select a public which is appropriate for the required product end uthe metal(s) to be used  This competency applies to technicians who are re-	the coloction of the	Jnit Code	
product.  It includes:  • knowing the principles of common joining product and their typical applications  • identifying the key factors in the product to be which will guide the joining process selection Applying basic metallurgy to the situation so as to mappropriate recommendation.  The unit covers assembling prefabricated/components using a range of joining techniques. This unit applies to production assembly of fabricated/formed components.  Applications of this unit may include  • Manufacture of bogie assemblies.	r an application. It red techniques to selected to technicians who are not common joining ations are to the situation so as too.  It is embling prefabrication of joining technique production assemble ents.  The production is a selected to the situation so as too.		ation. It requires using es to select a process product end use and ans who are required as for making a metal on joining processes product to be made as selection ation so as to make an prefabricated/formed techniques.  assembly of pre-

Elements	Performance Criteria
Confirm requirements.	1.1. Technical and aesthetic specification is communicated with stakeholders
	1.2. Process constraints such as timelines and cost are identified
	Any special requirements of product or process are identified
	1.4. Product and process requirements are confirmed with stakeholders.
Shortlist possible joining processes.	1.5. Joining processes which may be appropriate are identified
	2.1. Suitability of different processes are discussed with stakeholders.
	2.2. Stakeholders are guided to determine relative benefits of individual processes
	2.3. Conflicts of information and benefits that arise are clarified.
Select metal joining process.	3.1. The most appropriate process is selected for the application.

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	3.2. Reasons are explained for selecting process to stakeholders.
	3.3. Any unresolved areas are clarified.
4. Read and understand job sheets	4.1. Job sheets/instruction are correctly interpreted and followed.
5. Select and use sheet and plate assembly equipment	5.1. <b>Assembly equipment</b> is selected in accordance with instructions on job sheet.
oquipment	5.2. Equipment is used in a safe manner according to standard operating procedures.
6. Assemble fabrications	6.1. Products to be assembled are verified against specifications.
	6.2. Assembly is produced following correct sequence of operations.
	6.3. Assemblies/fabrications are joined to specification using specified <i>joining techniques</i> .
	6.4. Assembly is tested/checked for compliance with job requirements using standard operating procedures.
7. Protect assembly from damage	7.1. Assemblies/fabrications are handled and stored according to standard operating procedures and in a safe manner least likely to cause damage.

Variable	Range
Assembly equipment	Jigs, fixtures and other appropriate tools
Joining techniques	Seaming, bonding, riveting, welding etc.
Codes or	Where reference is made to industry codes of practice,
practice/standards	and/or Ethiopian/international standards, it is expected the
	latest version will be used.

Evidence Guide		
Critical Aspects of Competence	It is essential that competence is demonstrated in the ability to:  • select appropriate joining process  • justify the selection of that process  • Ask appropriate questions to determine the required information.  • Consistent performance should be demonstrated. In particular look to see that:  • several scenarios requiring the selection of different processes have been completed successfully  • This unit may be assessed concurrently with other relevant units	
Underpinning Knowledge and Attitudes	Competence in this unit requires knowledge of the principles, strengths and weaknesses and typical applications of:  Metal Joining without parent metal fusion including	

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- soldering, brazing &adhesives.
- Solid phase welding & diffusion bonding including time, temperature, pressure, deformation, friction welding, explosive welding, ultrasonic welding, butter welding.
- Metal Joining Fusion welding including heat sources, atmosphere, arc, gas, laser, electro slag, MIG and TIG welding, use of heat blankets
- Heat effects of metal joining processes including heat flow, heat affected zone, weld pool solidification etc.
- Weld ability, testing, weld defects including solidification cracking, heat affected zone hot tearing, hydrogen cracking, lamellar tearing, porosity, heat treatment cracking, weld decay, stress corrosion cracking, brittle fracture, fatigue,
- Time-Temperature-Transformation TTT Curves applied to preheat, post heat and post weld heat treatment
- Welding &Weld ability of:
  - > carbon steels, low alloy steels &cast irons
  - aluminium &alloys, copper &alloys
  - stainless steels &nickel alloys
- Residual stresses in welding including causes and elimination
- Economic and timeliness factors
- Quality
- Aesthetics of finish
- Technical differences such as:
  - > strength
  - > rigidity
  - > corrosion resistance and grain structure
- chemical composition
- the importance of following the sequence of operations
- application and function of assembly equipment
- safety precautions and operating characteristics of assembly equipment and tools
- application and limitations of different joining techniques
- surface preparation and joining techniques
- assembly tests/checks
- safe handling and storage procedures applicable to components, fabrications and/or assemblies
- effects of inappropriate handling and storage procedures
- hazards and control measures associated with sheet and plate assembly
- use and application of personal protective equipment
- safe work practices and procedures for sheet and plate assembly

Underpinning Skills	<ul> <li>Demonstrate skills to:</li> <li>identify and ask questions which will lead stakeholders to describe the key factors and properties required</li> <li>communicate technical information both with technical and non-technical stakeholders who may be customers or managers</li> <li>Write to the level of reading technical information and writing technical reports and production specifications Understand and interpret numeric data.</li> <li>reading, interpreting and following written job sheets, instructions, standard operating procedures and other applicable reference documents</li> <li>checking and clarifying routine familiar information</li> <li>selecting and using specified assembly equipment and tools</li> <li>following sequence of operations</li> <li>joining the components/fabrications correctly and safely using appropriate techniques</li> <li>testing and checking assembled products for compliance with specifications</li> <li>handling and storing components, fabrications and/or assemblies</li> <li>checking for conformance to specifications</li> <li>following oral instructions</li> </ul>
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	<ul> <li>Competence may be assessed through:</li> <li>Interview / Written Test</li> <li>Observation / Demonstration with Oral Questioning</li> </ul>
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Assemble, Install and Test Braking System Kits
Unit Code	IND BBA3 07 0117
Unit Descriptor	This unit describes the performance outcomes required to assemble, install and test a vehicle braking system kit and its associated components. It applies to individuals in train manufacturing environment and involves the application of skills and knowledge at a specialist level.

Elements	Performance Criteria
1. Plan the job	1.1. Work order and job specifications are used to determine installation process
	Braking system and components are identified, selected and inspected
	Tools and equipment required for the job are selected and checked for safe operation
	1.4. Assembly and installation information is accessed from manufacturer specifications
Assemble and install braking system kit	2.1. Assembly and installation activities are carried out according to <b>workplace procedures</b>
	2.2. Braking system kit is assembled using appropriate sources of information
	Braking system kit is installed using installation procedures that comply with manufacturer specifications, tolerances and adjustment requirements
3. Test braking system	3.1. Test information is accessed and interpreted from manufacturer specifications
	3.2. System tests are carried out according to manufacturer specifications and workplace procedures
	3.3. Braking system assembly and test results are recorded
4. Complete work processes	4.1. Tools and equipment are cleaned, inspected for defects and stored according to workplace procedures
	4.2. Faulty tools and equipment are identified, tagged and reported according to workplace procedures
	4.3. Workplace documentation is completed according to workplace procedures

Variable	Range	
Tools and equipment	must include:	
	<ul> <li>cutting, measuring, lifting, brake bleeding and test equipment</li> <li>Hand tools and power tools.</li> </ul>	

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Workplace procedures	must include:
Sources of information	<ul> <li>must include:</li> <li>customer requirements</li> <li>manufacturer specifications</li> <li>Workplace procedures to assemble and install electro mechanical braking system kits.</li> </ul>

<b>Evidence Guide</b>	
Critical Aspects of	Must demonstrate knowledge and skills competence to:
Competence	<ul> <li>procedures for assembling, fitting, bleeding and adjusting braking system kits</li> </ul>
	<ul> <li>identify workplace procedures and Work Health and Safety (WHS) requirements</li> </ul>
Underpinning	Demonstrate knowledge of:
Knowledge and	WHS requirements and workplace procedures relating
Attitudes	to assembling, installing and testing braking system kits
	braking system operating principles
	<ul> <li>fabrication and routing procedures for brake lines</li> </ul>
	brake fluid types and applications
Underpinning Skills	Demonstrate skills to:
	Reading skills to:
	interpret job instructions and braking system
	manufacturer specifications
	> follow assembly specifications
	Writing skills to:
	> legibly record braking system test results
	> complete faulty equipment tags
	Numeracy skills to:     massure components and equipment to determine
	measure components and equipment to determine compliance with specifications
	Oral communication skills to:
	refer tool, equipment and machinery faults to supervisor
	<ul> <li>Planning and organising skills to:</li> </ul>
	identify and prepare braking system kits
	identify and prepare assembly equipment and work area
	conduct braking system tests
	Problem-solving skills to:
	solve problems when braking system tests do not comply with specifications

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Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Inspect and Service Cooling Systems	
Unit Code	IND BBA3 08 0117	
Unit Descriptor	This unit of competency describes the skills and knowledge required to carry out the inspection and service of air and liquid cooling systems in locomotive engine retail, service and/or repair context.	

Elements	Performance Criteria
1. Prepare for work	Job requirements, including method, processes and equipment are determined
	1.2. Job specifications are read and interpreted
	<ol> <li>Information is accessed and interpreted from manufacturer/component supplier specifications and workshop manuals</li> </ol>
	<ol> <li>Equipment and tooling are identified and checked for safe and effective operation</li> </ol>
	1.5. Procedures are determined to minimise task time
2. Inspect cooling systems and analyse results	2.1. Workplace Health and Safety (WHS) requirements, including individual state/territory regulatory requirements and personal protection needs are observed throughout the work
	2.2. Warnings in relation to working with pressurised cooling systems are observed
	2.3. Cooling system inspection is performed in accordance with workplace procedures and manufacturer/component supplier specifications
	2.4. Inspection results are compared with manufacturer/component supplier specifications to indicate compliance or non-compliance
	2.5. Results are documented with evidence and supporting information and recommendations made
	Report is processed in accordance with workplace procedures
3. Carry out servicing	3.1. <b>Servicing</b> and adjustments are carried out in accordance with workplace procedures and manufacturer/component supplier specifications
	3.2. Appropriate tooling, techniques and <i>materials</i> are selected and used
	3.3. Final <i>inspection</i> is made to ensure work is to workplace expectations
4. Prepare equipment	4.1. Servicing schedule documentation is completed

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for use or storage	4.2.	Waste and scrap are removed following workplace procedures
	4.3.	Equipment and work area are cleaned and inspected for serviceable condition in accordance with workplace procedures
	4.4.	<b>Tooling and equipment</b> are maintained and stored in accordance with workplace procedures
	4.5.	Job card is processed in accordance with workplace procedures

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Variable		Range
WHS requir	rements	are to be in accordance with applicable commonwealth,
		state or territory legislation and regulations, and
		organisational safety policies and procedures, and may
		include:
		personal protective equipment and clothing
		safety equipment
		first aid equipment
		hazard and risk control
		electrical safety
		<ul> <li>elimination of hazardous materials and substances</li> </ul>
		<ul> <li>manual handling, including shifting, lifting and carrying</li> </ul>
		emergency procedures
Servicing		is to include:
		fluids
		• filters
		adjustments
		operational testing, visual inspections and documents
Materials		
		coolant
		spare parts
	cleaning materials	
Inspection are to include:		
		• visual,
		aural and functional assessments, including, damage,
corrosion, fluid levels/leaks and wear		
Tooling and	d equipment	may include:
		hand tooling
meters		<ul> <li>meters, gauges and pressure testing devices</li> </ul>
Specific red	quirements	include:
		fluid cooled systems
		air cooled systems
		combination systems
System var	iables	may include:
-		• thermostats, water pumps, hoses, ducting, fans, drive
		belts, heat exchanger, electric and viscous fans, sealed
		and non-sealed systems, interior heater and coolant
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	la a stan na an Wald	
	heater manifold	
	cooling fins size, material, colour and finish	
	ferrous and non-ferrous metals	
	keel cooling, heat exchanger, raw water cooling and	
	sacrificial anodes	
	cooling system additives	
Information/documents	may include:	
	<ul> <li>verbal or written and graphical instructions, signage, work schedules/plans/specifications, work bulletins, memos, Material Safety Data Sheets (MSDS), diagrams or sketches</li> </ul>	
	<ul> <li>safe work procedures related to servicing cooling systems</li> </ul>	
	<ul> <li>regulatory/legislative requirements pertaining to servicing cooling systems</li> </ul>	
	engineer's design specifications and instructions	
	organisation work specifications and requirements	
	instructions issued by authorised enterprise or external	
	persons	
	Ethiopian standards	
Legislative	are to be in accordance with applicable commonwealth,	
requirements	state or territory legislation, regulations, certification	
_	requirements and codes of practice, and may include:	
	award and enterprise agreements	
	industrial relations	
	Ethiopian standards	
	Ethiopian Design Rules	
	confidentiality and privacy	
	• WHS	
	the environment	
	equal opportunity	
	anti-discrimination	
	relevant industry codes of practice	
	duty of care	
Environmental	may include:	
requirements	waste management	
-	• pollution	
	noise	
	• dust	
	clean-up management	
Quality requirements	may include:	
	regulations, including Ethiopian standards	
	internal organisational quality policies and procedures	
	enterprise operations and procedures	
Organisational policies		
and procedures	<ul> <li>quality policies and procedures, including Ethiopian standards</li> </ul>	
	WHS, sustainability, environment, equal opportunity	
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<ul> <li>and anti-discrimination</li> <li>manufacturer specifications and industry codes of practice</li> </ul>
<ul><li>safe work procedures</li><li>reporting and recording procedures</li></ul>
Teporting and recording procedures

Evidence Guide			
Critical Aspects of	Must demonstrate knowledge and skills competence to:		
Competence	Assessors must be satisfied that the candidate can		
'	competently and consistently:		
	observe safety procedures and requirements		
	communicate effectively with others involved in or		
	affected by the work		
	<ul> <li>select methods and techniques appropriate to the</li> </ul>		
	circumstances		
	complete preparatory activity in a systematic manner		
	accurately interpret analysis results		
	<ul> <li>identify application, purpose and operating principles</li> </ul>		
	<ul> <li>conduct inspection, servicing and operational testing in</li> </ul>		
	accordance with workplace and		
	manufacturer/component supplier specifications		
	complete service of cooling systems and associated		
	components within workplace timeframes		
	present equipment to customer in compliance with		
	workplace requirements.		
Underpinning	Demonstrate knowledge of:		
Knowledge and Attitudes	<ul> <li>WHS and environmental regulations/requirements,</li> </ul>		
	equipment, material and personal safety requirements		
	<ul> <li>dangers of working with coolants</li> </ul>		
	<ul> <li>identification of application, purpose and operating</li> </ul>		
	principles		
	inspection procedures		
	<ul> <li>types and layout of service/repair manuals (hard copy</li> </ul>		
	and electronic)		
	<ul> <li>cooling system service procedures</li> </ul>		
	<ul> <li>selection, checking and use of tooling and equipment</li> </ul>		
	<ul> <li>manufacturer and/or component supplier specifications</li> </ul>		
	<ul> <li>applicable commonwealth, state or territory legislation,</li> </ul>		
	regulations, standards and codes of practice, including		
	WHS and environment, relevant to inspection and		
	servicing of cooling systems		
	<ul> <li>organisational policies and procedures, including</li> </ul>		
	quality requirements, reporting and recording		
	procedures, and work organisation and planning		
	processes, related to inspection and servicing of		
Linda valia alia -: Obilia	cooling systems		
Underpinning Skills	Demonstrate skills of:		
	technical skills to the level required to use workplace		

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Resources Implication	technology and tools related to the inspection and servicing of cooling systems, including the use of specialist tooling and equipment, measuring equipment, computerised technology and communication devices  communication skills to the level required to confirm work requirements and specifications, to communicate effectively regarding work requirements with supervisor, other workers and customers, to apply common industry terminology, to report work outcomes and problems, and to relate to people from a range of social, cultural and ethnic backgrounds and of varying physical and mental abilities  literacy skills to the level required to understand information related to work orders and to locate, interpret and apply manufacturer/component supplier technical information and specifications, workplace policies and safety procedures  numeracy skills to the level required to correctly calculate time, complete tests and measurements to determine repair/replacement requirements, calculate material requirements and establish quality checks  problem-solving skills to the level required to plan and organise activities and establish safe and effective work processes which anticipate and/or resolve problems and downtime, and to systematically develop solutions to avoid or minimise reworking and avoid wastage  team skills to the level required to work effectively and cooperatively with others to optimise workflow and productivity  organisational skills to the level required to plan and organise activities, including preparation and layout of worksite, and obtaining equipment and materials to avoid backtracking or workflow interruptions  Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
Context of Assessment	simulated work place setting.

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Conduct Engine Hot Tests	
Unit Code	IND BBA3 09 0117	
Unit Descriptor	This unit describes the performance outcomes required to assess the status of an engine for operating inconsistencies or faults.  It applies to those in a train manufacturing environment and involves the application of skills and knowledge at a specialist level.	

Elements	Performance Criteria
1. Plan and prepare	1.1. Work instructions and specifications are identified and confirmed
	<ol> <li>Tools and equipment for the job are inspected and faults are rectified or reported</li> </ol>
	Materials list is interpreted and materials are selected and prepared
2. Shift and mount engine	2.1. Workplace procedures are identified and followed
Crigino	2.2. Engine is transferred from assembly line to the engine testing area
	2.3. Engine is mounted in engine testing cradle for hot test procedures
3. Hot test engine	3.1. Services are connected to the engine, simulating normal operating conditions, and engine is brought to hot operating conditions
	3.2. Mechanical, sensory and electronic scan tool tests are conducted and results are compared against performance specifications
	3.3. Minor modifications are carried out according to workplace procedures
	3.4. Test results are recorded and documented
	3.5. Engine is designated as conforming or requiring rectification, and is labelled and prepared for transfer to assembly line or engine rectification area
<ol><li>Complete work processes</li></ol>	4.1. Workplace documentation is completed
p.000303	4.2. Work area is cleaned and materials disposed of, reused or recycled according to workplace procedures
	4.3. Tools and equipment are cleaned, checked, maintained and stored according to workplace procedures

Variable	Range
Workplace procedures	must include:

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engine test equipment operations
recording and reporting
WHS requirements
Workplace quality guidelines.

Evidence Guide	
Critical Aspects of	Must demonstrate knowledge and skills competence to:
Competence	interpret and apply job specifications and work
·	instructions when conducting engine hot test
	apply quality requirements when conducting engine hot
	test
	use tools and equipment safely when conducting
	engine hot test
	use engine hot test procedures to identify non-
	conforming engine faults, using electronic scan tools,
	mechanical and sensory tests, following WHS
	requirements and workplace procedures
	complete workplace test records and documents
Underpinning	Demonstrate knowledge of:
Knowledge and Attitudes	WHS requirements and workplace procedures for
	conducting hot engine tests
	workplace production quality standards
	<ul> <li>manufacturing and production techniques for engines</li> </ul>
	engine testing terminology
	<ul> <li>types and uses of engine test tools and equipment</li> </ul>
	engine faults and symptoms
	engine parts and construction
	engine testing techniques and equipment
	processes for calculating material requirements
Underpinning Skills	Demonstrate skills of:
	Reading skills to:
	interpret work instructions and inspection reports
	Interpret manuals and specification sheets.
	Writing skills to:
	> complete faulty engine and equipment tags
	Complete test and fault rectification reports.
	Numeracy skills to:     identify engineering englifications
	<ul> <li>identify engineering specifications</li> <li>measure parts and components to determine</li> </ul>
	compliance with specifications
	<ul> <li>Interpret results from test equipment.</li> </ul>
	Digital literacy skills to:
	<ul> <li>Use engine electronic test equipment.</li> </ul>
	Planning and organizing skills to:
	<ul> <li>prepare work area, engines and equipment</li> </ul>
	Manage engine test time.
	Problem-solving skills to:
	Identify engine running defects.

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Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.	
Methods of Assessment	Competence may be assessed through:	
	Interview / Written Test	
	Observation / Demonstration with Oral Questioning	
Context of Assessment	Competence may be assessed in the work place or in a	
	simulated work place setting.	

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Apply Basic Just in Time Systems to the Reduction of Waste	
Unit Code	IND BBA3 10 0117	
Unit Descriptor	This unit covers reviewing and making continuous improvements to an existing Just in Time (JIT) production system in manufacturing.	

Ele	ements	Performance Criteria	
1.	Identify potential to eliminate waste in the	1.1.	Value <i>importance chain</i> members are identified.
	current system	1.2.	Principles of <i>waste</i> elimination are applied to each step in the value chain.
		1.3.	Current storage/inventory in value chain is analysed for excesses.
		1.4.	Production lead time is analysed for all components, sub-assemblies and assemblies subject to <i>JIT</i> including potential for set up time reductions.
		1.5.	Workplace layout is analysed for flow and application of housekeeping principles.
		1.6.	Production process is analysed for excess rework and scrap.
2.	Draft workable procedures to	2.1.	Key measures for improvements are determined.
	implement improvements to JIT system	2.2.	The plan is referred to a higher authority for approval in accordance with policy and procedures.
3.	Implement the JIT system/improve	3.1.	The JIT system/improvements are implemented according to workplace procedures.
		3.2	Key measures of JIT are monitored.

Variable F		Rang	e	
Importance of	chain	the entire production system, beginning with the customer, and includes the sales outlet, product design, processing and supply		
Waste  Includes activities and results to be eliminated within manufacturing Categories of waste include excess production and eaproduction, waiting, materials queuing, not moving, penot working, transporting, double handling, poor procedesign, inventory, stores, buffers, lot sizes, inefficient performance of a process, reaching, bending, exertion making defective items, rework, rejects, unnecessary inspection		on and early oving, people oor process nefficient , exertion,		
JIT		Includes a production scheduling concept that calls for any item needed at a production operation - whether raw		
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material, finished item, or anything in between, to be
produced and available precisely when needed
JIT systems may also be known as part of other
manufacturing systems such as lean manufacturing, active
manufacturing or similar

Evidence Guide			
Critical Aspects of	Demonstrate knowledge and skills to:		
Competence	JIT manufacturing philosophy		
	<ul> <li>hazards and control measures associated with</li> </ul>		
	applying basic JIT systems to the reduction of waste		
	set up time reduction techniques		
Underpinning	Demonstrate knowledge of:		
Knowledge and Attitudes	push and pull systems		
	work cells		
	group technology		
	ABC analysis of inventory		
	safe work practices and procedures		
Underpinning Skills	Demonstrate skills of:		
	analysing		
	communicating		
Resources Implication	Access is required to real or appropriately simulated		
	situations, including work areas, materials and equipment,		
	and to information on workplace practices and OHS		
	practices.		
Methods of Assessment	.     9		
	Interview / Written Test		
	Observation / Demonstration with Oral Questioning		
Context of Assessment	Competence may be assessed in the work place or in a		
	simulated work place setting.		

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Develop and Manage a Plan for a Simple Manufacturing Related Project	
Unit Code	IND BBA3 11 0117	
Unit Descriptor	This unit covers developing and managing low risk manufacturing related projects that may be small scale and managed by one person and are carried out under guidance.	

Elements	Performance Criteria	
Select appropriate     project management     tools and develop     project plan	1.1. A working knowledge of <i>project management tools</i> and <i>plan</i> is used to develop a plan for a <i>simple manufacturing related project</i> and schedule of activities to meet project outcomes.	
	1.2. The plan is referred to a supervisor for approval in accordance with policy and procedures.	
Implement planned activities	2.1. Plan is implemented according to schedule.	
donvinos	2.2. All affected personnel are communicated with regarding project implementation.	
	2.3. Supply and/or allocation of required resources including materials and equipment is organised.	
	2.4. Project progress is regularly reported in relation to agreed milestones to provide a measure of performance throughout the life of the plan.	
	2.5. Progress is discussed in consultation with other staff and contractors to ensure effective outcomes.	
Review project plan and schedule	3.1. Project outcomes, performance standards and project objectives are monitored and analysed against specifications and the results are reported in accordance with procedures.	
	3.2. Variations in keeping to plan are discussed with supervisors and are resolved in accordance with enterprise policy and procedures.	

Variable	Range
Project management tools	May include Critical Path Method (CPM), bar and Gantt charts, work breakdown structures, Program Evaluation and Review Technique (PERT), project management software packages, recording systems - electronic and manual
Plan	May include project implementation plans, quality assurance targets, milestones, any planning that relates to time, cost or quality and requires that progress is communicated to others

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Simple manufacturing	Projects that are small scale, low risk, managed by one
related project	person, carried out under guidance, related to
	manufacturing processes and products

Evidence Guide	
Critical Aspects of	Demonstrate knowledge and skills in:
Competence	<ul> <li>Planning and control procedures, resource</li> </ul>
	management and risk management.
	<ul> <li>reading, interpreting and following information on written job instructions</li> </ul>
Underpinning	Demonstrate knowledge of:
Knowledge and	<ul> <li>applicable regulations and standards</li> </ul>
Attitudes	appropriate software
	Critical Path Method (CPM)
	• bar charts
	<ul> <li>work breakdown structures</li> </ul>
	<ul> <li>Program Evaluation and Review Technique (PERT)</li> </ul>
	<ul> <li>basic quality assurance techniques</li> </ul>
	<ul> <li>knowledge of availability of resources</li> </ul>
	<ul> <li>safe work practices and procedures a basic knowledge of:</li> </ul>
	the project life cycle and the relationship between
	project phases
	planning and control procedures, resource
	management and risk management
Underpinning Skills	Demonstrate skills of:
	using computing skills
	<ul> <li>using interpersonal communication skills</li> </ul>
	<ul><li>negotiating</li></ul>
	report writing
	<ul> <li>reading, interpreting and following information on written job instructions,</li> </ul>
Resources Implication	Access is required to real or appropriately simulated
·	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
	practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Prepare a Simple Production Schedule
Unit Code	IND BBA3 12 0117
Unit Descriptor	This unit covers preparing a simple production schedule in manufacturing. For skills associated with determining steps in manufacturing process.  This unit applies to all manufacturing and engineering workplace environments. It covers the scheduling of production that involves several interconnected manufacturing processes. All work is carried out under supervision.

EI	ements	Performance Criteria
1.	Identify production requirements	1.1. The production processes to be used are identified from instructions and specifications provided.
		1.2. Customer requirements in terms of volume, delivery time and arrangements and quality are obtained from supervisor or other appropriate sources.
		1.3. Customer and process requirements are analysed to determine production requirements.
2.	Develop an activity plan production	2.1. Production requirements are divided into activity elements.
	requirements	2.2. A network diagram is constructed.
		2.3. The critical path is determined.
		2.4. The latest start/earliest finish and slack time are determined for activity elements to meet requirements.
		2.5. Assistance and approval from supervisor is obtained.
3.	Prepare the production schedule	3.1. A <i>simple production schedule</i> is prepared.
		3.2. A simple bill of materials required is prepared to assist in control of materials.
		3.3. Schedule is depicted using a Gantt chart or similar graphical display.
		3.4. Schedule allows for future changes to improve performance.
		3.5. Assistance and approval from supervisor is obtained.
4.	File and issue the schedule	4.1. The schedule is reviewed and tested with appropriate personnel.
		4.2. The schedule is referred to appropriate personnel for implementation.
		4.3. All supporting documents are provided for implementation.
		4.4. The schedule is filed/issued according to workplace procedures.
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Variable	Range
Simple production schedule	Applies to the preparation of a schedule for the manufacture of a single component or single assembly function; or to operations for a single small production work unit or production cell  The schedule will involve only a small number of constraints or variables

Evidence Guide	
Critical Aspects of	Demonstrate knowledge and skills to:
Competence	Just in Time procedures
	communicating
	reading, interpreting and following information on written
	job instructions, specifications, standard operating
	procedures, charts, lists, drawings and other applicable
	reference documents
Underpinning	Demonstrate knowledge of:
Knowledge and	types of production
Attitudes	jobbing production
	batch production
	process production
	cellular manufacture
	• scheduling
	interpreting customer requirements
	machine capability and selection
	Gant charts
Underpinning Skills	Demonstrate skills of:
	• prioritising
	managing time
	organising
	documenting
	using project management tools
	analysing
	calculating
	planning and sequencing operations
December Implication	checking and clarifying task-related information
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
	practices.
Methods of Assessment	Competence may be accessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.
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<b>Occupational Standard</b>	: Bogie and Body Production and Assembly Level III
Unit Title	Set up Equipment for Continuous Operation
Unit Code	IND BBA3 13 0117
Unit Descriptor	This competency covers setting up equipment for a continuous production run. It applies to processes which are essentially continuous in nature, and standard production processes.  This competency applies to advanced operators who set up equipment for continuous operation. The key factors are production requirements and setting up equipment to match requirements. This competency is typically performed by experienced operators working either independently or as part of a work team.

Elements	Performance Criteria
Identify production requirements.	1.1 Specifications and standard operating <i>procedures</i> are read for production run and equipment.
	1.2 Materials required are identified.
	1.3 Production control requirements are noted for production and warm up time, pressure(s), speed(s), and temperature and product specifications.
	1.4 Key stages are noted in the process for quality checks
	1.5 Equipment and components required are identified.
	1.6 Assembly requirements for items of production and downstream equipment or specialised component are checked to ensure efficient work flow will occur.
2. Set up equipment	2.1 Work area is checked to ensure adequate space for the process.
	2.2 Equipment and components are placed in required configuration.
	2.3 Guards, warning devices and cut-offs are installed as required.
	2.4 All connecting components and services are checked for integrity and effectiveness.
	2.5 Dies/ moulds/jigs are checked as required for suitability for production requirements.
	2.6 Standard operating procedures and quality procedures are placed in appropriate work stations.
	2.7 Work area is checked for operator ergonomic efficiency, access and egress requirements.
	2.8 The <i>context</i> of this competency is applied to experienced operators working either independently or as part of a work team.
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3. Explain process to		
operators when required	3.1	Particular requirements are explained for machine adjustments, materials characteristics, quality specifications and key production stages to the operator.
	3.2	Explain standard operating procedures and any particular OHS issues are identified.
	3.3	Appropriate contingency strategies are identified and explained for process faults, quality, OHS issues, and materials supply or quality machine malfunctions.
	3.4	Operators are encouraged to ask questions and clarify procedures.
4. Produce first-off production sample(s).	4.1	Process is started following standard operating procedures.
sample(s).	4.2	Product quality is observed through process and compare to standards.
	4.3	Machine setting ranges are compared to documented requirements.
	4.4	Observations of the process outcomes are used to fine tune the settings and other production variables.
	4.5	Final product is checked for the required standards.
	4.6	Standard operating procedures are compared with actual production run and note variances.
5. Fine tune the process.	5.1	Information collected is used during trial to modify workplace documentation, including standard operating procedures, machine settings and process instructions.
	5.2	Appropriate advice and permission are obtained where variations are outside of quality or specification range.
	5.3	Operators are advised of variations to process and document as required.
	5.4	Required <i>tools and equipment</i> must be used.

Variable	Range
Procedures	May include but not limited to:
	<ul> <li>All operations are performed in accordance with procedures.</li> </ul>
	<ul> <li>A procedure means all relevant workplace procedures, work instructions, temporary instructions and relevant industry and government codes and standards.</li> </ul>
Context	May include but not limited to:
	This competency applies to experienced operators
	working either independently or as part of a work team.
Tools and equipment	May include but not limited to:

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	hand carts and trolleys
	<ul> <li>hoists/lifting equipment not requiring any special permits or licences</li> </ul>
	<ul> <li>basic hand tools required for opening of material</li> </ul>
	packaging
	<ul> <li>material loading equipment used for loading of raw</li> </ul>
	materials
	Relevant personal protective equipment.
Hazards	May include but not limited to:
	<ul> <li>inadequate use of guards and warning signs</li> </ul>
	<ul> <li>manual handling hazards</li> </ul>
	<ul> <li>hazardous materials</li> </ul>
	Equipment operations.
Problems	May include but not limited to:
	<ul> <li>variations in materials</li> </ul>
	faulty components
	machine malfunction
	variation in product
	<ul> <li>contamination of materials and processing problems.</li> </ul>
Variables	May include but not limited to:
	<ul> <li>variations in the timing of machine cycles</li> </ul>
	<ul> <li>variations in the sequence of product availability</li> </ul>
	<ul> <li>variations in the quality of the raw materials</li> </ul>
	<ul> <li>Product integrity and general conformance to</li> </ul>
	specification/sample.

<b>Evidence Guide</b>	
Critical Aspects of Competence	<ul> <li>Demonstrate knowledge and skills to:         <ul> <li>identify equipment and components by name and operating principles and function, and to locate, interpret and apply relevant information</li> <li>maintain workplace records, identify and safely handle products and materials applying safety precautions appropriate to the task</li> <li>identify critical materials properties and process characteristics in relation to the process requirements and the end product</li> <li>plan own work process within workplace procedures and explain the reasons for the steps in the process</li> </ul> </li> <li>Take appropriate action to observe equipment, materials and products for out of specification results, make adjustments and identify problems to be reported.</li> </ul>
Underpinning Knowledge and Attitudes	Demonstrate knowledge of:  the hierarchy of control, including engineering controls impact of variations in raw materials and equipment operation in relation to final product waste management and importance of non-conforming materials

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Underpinning Skills	<ul> <li>quality requirements at each production stage</li> <li>function and operating principles of equipment, machine components and ancillary equipment</li> <li>products, materials and material characteristics</li> <li>Demonstrate skills of:</li> <li>recognise focus of operation of work systems and equipment</li> <li>identify and correctly use equipment, processes and procedures</li> <li>plan own work, including predicting consequences and identifying improvements</li> <li>maintain output and product quality using appropriate instruments, controls, test information and readings</li> <li>make adjustments to equipment operation to rectify variations in equipment operation or product quality</li> <li>safely shut down equipment in normal or abnormal circumstances</li> <li>identify factors which may affect product quality or production identify hazards of the materials and process</li> <li>output and appropriate remedies</li> <li>identify impact of mechanical, hydraulic, pneumatic and</li> </ul>
	<ul> <li>electrical/electronic principles of the production process</li> <li>distinguish particular requirements of products, materials, equipment and production process</li> <li>interpret from production requests the correct selection and use of equipment, materials, processes and procedures</li> </ul>
	<ul> <li>take samples when required and identify product out of specification</li> <li>Safely handle products and materials, read relevant safety information and apply safety precautions appropriate to the task.</li> </ul>
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:  Interview / Written Test  Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Occupational Standard	Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Perform Sheet and Plate Assembly	
Unit Code	IND BBA3 14 0117	
Unit Descriptor	The unit covers assembling prefabricated/formed components using a range of joining techniques.  This unit applies to production assembly of prefabricated/formed components. Applications of this unit may include manufacture of white goods, appliances, electrical cabinets, metal furniture, cladding and shelving, box trailer bodies, ductwork and other sheet and plate assemblies.	

Ele	ements	Per	formance Criteria
1.	Read and understand job sheets	1.1.	Job sheets/instruction are correctly interpreted and followed.
		1.2	Work is done according to the instruction.
2.	Select and use sheet and plate assembly equipment	2.1.	<b>Assembly equipment</b> is selected in accordance with instructions on job sheet.
	accomply equipment	2.2.	Equipment is used in a safe manner according to standard operating procedures.
3.	Assemble fabrications	3.1.	Products to be assembled are verified against specifications.
		3.2.	Assembly is produced following correct sequence of operations.
		3.3.	Assemblies/fabrications are joined to specification using specified <i>joining techniques</i> .
		3.4.	Assembly is tested/checked for compliance with job requirements using standard operating procedures.
4.	Protect assembly from damage	4.1.	Assemblies/fabrications are handled and stored according to standard operating procedures and in a safe manner least likely to cause damage.

Variable	Range	
Assembly equipment	May include but not limited to:	
	<ul> <li>Jigs, fixtures and other appropriate tools</li> </ul>	
Joining techniques	May include but not limited to:	
	Seaming, bonding, riveting, welding etc.	

Evidence G	Evidence Guide				
Critical Aspe Competence		Demonstrate knowledge and skills to:  application and limitations of different joining techniques  hazards and control measures associated with sheet and plate assembly  selecting and using specified assembly equipment and tools		ith sheet and	
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the although a control of the contro		
<ul> <li>testing and checking assembled products for compliance with specifications</li> </ul>		
<ul> <li>Demonstrate knowledge of:</li> <li>the importance of following the sequence of operations</li> <li>application and function of assembly equipment</li> <li>safety precautions and operating characteristics of assembly equipment and tools</li> <li>application and limitations of different joining techniques</li> <li>surface preparation and joining techniques</li> <li>assembly tests/checks</li> <li>safe handling and storage procedures applicable to components, fabrications and/or assemblies</li> <li>effects of inappropriate handling and storage procedures</li> <li>hazards and control measures associated with sheet and plate assembly</li> <li>use and application of personal protective equipment</li> <li>safe work practices and procedures for sheet and plate</li> </ul>		
assembly		
Demonstrate skills of:		
<ul> <li>reading, interpreting and following written job sheets, instructions, standard operating procedures and other applicable reference documents</li> <li>checking and clarifying routine familiar information</li> <li>selecting and using specified assembly equipment and tools</li> <li>following sequence of operations</li> <li>joining the components/fabrications correctly and safely using appropriate techniques</li> <li>testing and checking assembled products for compliance with specifications</li> <li>handling and storing components, fabrications and/or assemblies</li> <li>checking for conformance to specifications</li> <li>following oral instructions</li> <li>Access is required to real or appropriately simulated</li> </ul>		
situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.		
Competence may be assessed through:		
Interview / Written Test		
Observation / Demonstration with Oral Questioning		
Competence may be assessed in the work place or in a simulated work place setting.		

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Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Assist in the Preparation of a Basic Workplace Layout	
Unit Code	IND BBA3 15 0117	
Unit Descriptor	This unit covers assisting in the charting and analysis of basic manufacturing operations including assisting in the preparation of workplace layouts.  The unit covers basic principles of ergonomics, productivity improvements and quality procedures and work flow analysis.	

Elements	Performance Criteria
Identify opportunities     for workplace layout     improvement	1.1. Basic analysis of workplace data is undertaken to determine sources of <i>waste</i> .
improvement	1.2. Future capacity requirement is obtained in accordance with policy and procedures.
	Productivity improvement areas are established in accordance with organisational policy and procedures.
	Appropriate productivity measures are established in conjunction with supervisors and other appropriate personnel.
Develop basic layout options for workplace improvement	2.1. Operation process charts, flow charts, flow process charts, and string diagrams etc. are used to develop basic layout options.
	2.2. <i>Information on ergonomics, health and safety hazards</i> is considered in accordance with policy and procedures.
	2.3. Improvements are developed in consultation with users and supervisors and in accordance with policy and procedures.
	2.4. Simple economic appraisals for proposed improvements are developed in accordance with policy and procedures.
	2.5. Layout options are referred to a higher authority for approval in accordance with policy and procedures.

Variable	Range
Waste	<ul> <li>Excess production and early production, waiting, materials queuing, not moving, people not working, transporting, double handling, poor process design, inventory, stores, buffers, lot sizes, inefficient performance of a process, reaching, bending, exertion</li> <li>Making defective items, rework, rejects, unnecessary inspection</li> </ul>

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Information on ergonomics, health and safety hazards	<ul> <li>Standard references including NOHSC guidelines, any relevant Acts and Regulations, information contained in manufacturers' manuals, standard operating procedures</li> </ul>
	<ul> <li>Workplace reports including:, incident reports, commissioned studies, advice from relevant leaders/supervisors/workplace committees</li> </ul>

Evidence Guide	
Critical Aspects of	Demonstrate knowledge and skills to:
Competence	engineering processes and systems
	definition and measures of productivity
Underpinning Knowledge	Demonstrate knowledge of:
and Attitudes	<ul> <li>basic knowledge of workplace layout principles including at a basic level the degree to which workplace layout is affected by:         <ul> <li>engineering processes and systems</li> <li>materials flow patterns</li> <li>types of production plant and machinery</li> <li>materials handling methods</li> <li>unit loads</li> <li>types of production methods</li> </ul> </li> <li>productivity:         <ul> <li>definition and measures of productivity</li> <li>factors affecting productivity</li> <li>productivity and quality</li> </ul> </li> </ul>
	<ul> <li>value adding</li> <li>recording techniques:</li> <li>flow charts</li> <li>activity relationship charts</li> <li>outline process charts</li> <li>flow process charts</li> <li>multipurpose charts</li> <li>string diagrams</li> <li>basic principle of ergonomics</li> <li>the concept of waste and its application to productivity improvements</li> </ul>
Underpinning Skills	Demonstrate skills of:
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	<ul> <li>Competence may be assessed through:</li> <li>Interview / Written Test</li> <li>Observation / Demonstration with Oral Questioning</li> </ul>

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Context of Assessment	Competence may be assessed in the work place or in a	
	simulated work place setting.	

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Detail Bolts and Welds for Structural Steelwork Connections	
Unit Code	IND BBA3 16 0117	
Unit Descriptor	This unit covers the skills and knowledge required to detail bolts and welds for structural steelwork connections consistent with design specifications.  This unit applies to a structural steel detailer who has to detail various types of bolts and welds for structural steelwork connections. The detailing may be done manually or by using CAD and/or proprietary steel detailing software.  The unit may apply to structural steel detailing carried out for residential, commercial, industrial or mining fabrication and construction projects.  The unit assumes that knowledge of basic technical drawing conventions and procedures such as view, dimensioning, drawing layout, etc. is already held.  Work is conducted according to defined procedures.  Work may be conducted in small to large scale enterprises and may involve individual and team activities.  This unit requires the application of skills associated with planning and organising to complete structural steel detail drawings. Communication and numeracy skills are used to refer to patterns and specifications and complete and label sketches. Self-management skills are used to ensure conformance of own work to quality standards.	

Elements	Performance Criteria
Determine shop and field connections from design	1.1. Fabrication shop capabilities and preferences are discussed with fabricator
drawings	1.2. Connections are allocated as shop or field welded in conjunction with fabricator
	Connections to be field bolted are allocated and extent of shop preparation of connections decided
	1.4. Connection fittings are allocated to either columns or beams to suit fabrication efficiency or design requirements
	1.5. A request for further information (RFI) is made to design engineer where clarification of requirements is needed
	1.6 All work must comply with relevant Federal and State or Territory <i>legislative or regulatory requirements</i>
Detail bolts for connections	2.1. Knowledge of standard bolting category identification system is demonstrated

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	2.2. Bolt types and sizes for each connection are specified using design information and consideration of commercial availability
	2.3. Bolt and thread lengths are selected according to design specifications, and connection requirements
	2.4. <b>Bolt and trade lengthen</b> are detailed taking into account AS 4100 requirements, tightening and tensioning specifications and clearances
	2.5. Field bolt list is prepared and checked and sent to fabricator
	2.6 Detailing may be undertaken in a variety of <b>work environments</b> including commercial, home office or fabrication or construction enterprise
3. Detail welds for connections	3.1. Knowledge of joint and weld types is demonstrated
Connections	3.2. Shop and field welds are identified
	3.3. Standard welding symbols are used
	3.4. Clearances for welding are applied
	3.5. Field weld details are placed on erection plans and shop drawings and submitted to design engineer for approval
	3.6 <b>Standard welding symbols</b> are applied.

Variable	Range
Legislative/regulatory	May include but not limited to:
requirements	All work must comply with relevant Federal and State or Territory legislative or regulatory requirements
Bolt and thread lengths	May include but not limited to:
	Bolt and thread lengths may be specified by the
	engineer or by the detailer
Work environment	May include but not limited to:
	Detailing may be undertaken in a variety of work
	environments including commercial, home office or
	fabrication or construction enterprise.
	Work may be performed individually on a
	contracting/project basis or as part of a project team
	and in response to combinations of paper based and
	electronic instructions.
Standard welding	May include but not limited to:
symbols	Standard welding symbols

Evidence Guide	
Critical Aspects of	Demonstrate knowledge and skills to:
Competence	<ul> <li>identify and interpret engineering design specifications</li> </ul>
	for structural steel bolted and welded connections

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Underpinning Knowledge and Attitudes	<ul> <li>relate design information to structural steel detailing processes</li> <li>correctly use the Ethiopian standard bolting category identification system</li> <li>Demonstrate knowledge of:         <ul> <li>architectural and engineering design drawings including standard symbols, terms, abbreviations and sketches</li> <li>structural steel members and connections used in structural steelwork</li> </ul> </li> <li>the difference between design and detail drawing processes</li> <li>drawing office procedures</li> <li>fabrication processes and procedures</li> <li>Ethiopian standard bolting category identification system</li> </ul>
Underpinning Skills	<ul> <li>Demonstrate skills of:</li> <li>assessing design information for adequacy of information needed for structural steel detailing</li> <li>liaising with design engineers</li> <li>assessing scope of structural steel detailing tasks and priorities</li> <li>interpreting design drawings, sketches and schedules</li> <li>communicate at all levels about technical issues related to patterns and specifications</li> <li>reading and numeracy is required to the level of interpreting workplace documents and technical information</li> </ul>
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:  Interview / Written Test  Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Develop Conceptual Models and Prototypes	
Unit Code	IND BBA3 17 0117	
Unit Descriptor	This unit describes the performance outcomes required to develop and trial conceptual models and prototypes in the design, development and production of train. It applies to those in an automotive manufacturing environment.  No licensing, legislative or certification requirements apply to this unit at the time of publication.	

Elements	Perfo	rmance Criteria		
Determine model and prototype requirements	el and 1.1. <b>И</b>	/orkplace requirements for the develop onceptual models and prototypes are o		
		nstructions and plans are interpreted to rocesses and materials needed to under	•	
		lient requirements for model and prototy onfirmed with relevant personnel	pe are	
		pproval is sought for the proposed develodifications to conceptual model and pro		
Plan model and prototype-making activities	חת ו	teps involved in the development or mode e model and prototype are identified	dification of	
activities		abrication and machining processes and education and machining processes and education and machining processes and	I instructions	
		metable, resource requirements, persor urchase and supply schedule are confirm		
	2.4. A	pproved plan is communicated to releva	nt personnel	
3. Prepare tools ar equipment	th	equired tools and equipment to constructed model or prototype are selected and page	•	
		ecessary materials and components are ccording to design requirements	obtained	
4. Produce concep model and prot	otypo   4.1.10	odel and prototypes are designed accor ans and specifications	ding to design	
		odel and prototypes are fabricated and occording to plans and specifications	constructed	
	sp	4.3. Completed model and prototypes are compared to specification and modified as required		
5. Test and modify model and prototype	otype   5.1. <i>10</i>	<b>lodel and prototypes</b> are tested and chroject objectives, design specifications a andards		
		est results are analysed and action is talequired to modify the model and prototyp		
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5.3. Outcomes of development process and associated testing are documented and referred to relevant personnel
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Variable	Range
Workplace	must include:
requirements	equipment use
	<ul> <li>quality and continuous improvement processes</li> </ul>
	recording and reporting guidelines
	WHS requirements relating to the development of
	models and prototypes.
Models and prototypes	must include:
	formed using metal, plastics, clay, fibre glass, wood,
	foam, and other suitable material
	Shaped through the development and use of moulds,
	templates, carving and computerised shaping
	equipment on material.
Instructions	must include:
	job sheets, plans, specifications, drawings and designs
	manufacturer instructions
	Workplace procedures relating to the development of
	prototypes.

Evidence Guide			
Critical Aspects of Competence	<ul> <li>Demonstrate knowledge and skills to:</li> <li>methods for determining model and prototype requirements and producing models</li> <li>WHS requirements when developing models and prototypes</li> <li>operation of vehicle design software systems and components</li> <li>developing conceptual models and prototypes that satisfy customer requirements</li> </ul>		
Underpinning Knowledge and Attitudes	<ul> <li>Demonstrate knowledge of:</li> <li>WHS requirements when developing models and prototypes</li> <li>common types and applications of conceptual model and prototype plans and specifications</li> <li>workplace procedures for developing conceptual models and prototypes</li> <li>methods for determining model and prototype requirements and producing models</li> <li>operation of vehicle design software systems and components</li> <li>techniques to test and evaluate models and prototypes against project objectives, specifications and workplace standards</li> <li>workplace quality standards relating to developing</li> </ul>		

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	<ul> <li>conceptual models and prototypes</li> <li>Procedures for recording and reporting workplace</li> </ul>
	records and information.
Underpinning Skills	Demonstrate skills of:
	<ul> <li>developing conceptual models and prototypes</li> </ul>
	<ul> <li>communicate effectively with design engineers during development process</li> </ul>
	<ul> <li>apply, within scope of own authority, the requirements of the job in relation to.</li> </ul>
	<ul> <li>developing conceptual models and prototypes that satisfy customer requirements</li> </ul>
	achieving work quality goals
	<ul> <li>completing documentation of the model and prototype development process</li> </ul>
	<ul> <li>Completing work area housekeeping requirements, including documentation of project activity, process and outcomes.</li> </ul>
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through:  Interview / Written Test  Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Occupational Standard: Bogie and Body Production and Assembly Level III			
Unit Title	Install Fixed and Moveable Glass Components on Vehicles		
Unit Code	IND BBA3 18 0117		
Unit Descriptor	This unit describes the performance outcomes required to cut, prepare and install fixed and moveable glass components on vehicles. It applies to those on train service and repair environment and involves the application of skills and knowledge at a production worker level.		

Elements	Performance Criteria
Fabricate templates     for glass     components	1.1. Job specifications are identified from work orders and work instructions
Componente	1.2. Workplace procedures are identified
	1.3. Templates are fabricated from selected materials to meet job specifications
Mark and cut glass openings	2.1. Templates are used to mark and cut glass opening using workplace methods and equipment
	2.2. Train panels and trims are prepared for installing glass components
Install glass components	3.1. Adhesives or glass retaining system are identified and selected according to work order and job specification
	3.2. Glass components are installed according to train manufacturer specifications
	3.3. Installed glass components are checked against specifications and leak tested, and corrective action is taken as required
Complete work processes	4.1. Work area is cleaned, and materials disposed of or recycled according to workplace procedures
	4.2. Tools and equipment are cleaned, checked, maintained and stored according to workplace procedures
	4.3. Workplace documentation is completed according to workplace procedures

Variable	Range
Workplace procedures	<ul> <li>must include:</li> <li>Recording and reporting guidelines for installing glass components in train.</li> <li>use of equipment for installing glass components in train</li> <li>WHS requirements related to installing glass components in train, including:</li> </ul>

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<ul> <li>personal protective equipment, including safety glasses, gloves and coveralls</li> <li>Workplace quality guidelines for installing glass components in train.</li> </ul>	
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Evidence Guide	
Critical Aspects of	Demonstrate knowledge and skills to:
Competence	<ul> <li>cutting procedures for train panels and trim</li> </ul>
·	<ul> <li>select appropriate glass sealants, adhesives, tools and</li> </ul>
	equipment
	<ul> <li>installation procedures for fixed, bonded and moveable glass components</li> </ul>
	<ul> <li>prepare, install and adjust fixed and moveable glass</li> </ul>
	components according to workplace procedures and WHS requirements
Underpinning	Demonstrate knowledge of:
Knowledge and	workplace procedures and WHS requirements relating
Attitudes	to installing fixed and moveable glass components on train
	<ul> <li>work documentation covering procedures,</li> </ul>
	specifications, schedules and work plans
	template measuring and marking out procedures
	cutting procedures for train panels and trim
	<ul> <li>installation procedures for fixed, bonded and moveable</li> </ul>
	glass components
	urethane, rubber and butyl installation methods
	<ul> <li>bonded glass installation methods</li> </ul>
Underpinning Skills	Demonstrate skills of:
	<ul> <li>interpret job information</li> </ul>
	<ul> <li>mark out and fabricate templates for glass components</li> </ul>
	<ul> <li>select appropriate glass sealants, adhesives, tools and</li> </ul>
	equipment
	<ul> <li>prepare, install and adjust fixed and moveable glass</li> </ul>
	components according to workplace procedures and
	WHS requirements
	<ul> <li>leak test installed glass components</li> </ul>
	<ul> <li>Complete job sheets relating to installation.</li> </ul>
Resources Implication	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
	practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a
	simulated work place setting.

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Occupational Standar	Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Monitor Implementation of Work Plan/Activities	
Unit Code	IND BBA3 19 0117	
Unit Descriptor	This unit covers competence required to oversee and monitor the quality of work operations within an enterprise. This unit may be carried out by team leaders or supervisors.	

Elements	Performance Criteria
Monitor and improve workplace operations	1.1 Efficiency and service levels are monitored on an ongoing basis.
operations	1.2 Operations in the workplace have been supported overall enterprise goals and quality assurance initiatives.
	<ol> <li>Quality <b>problems</b> and issues are promptly identified and adjustments made accordingly.</li> </ol>
	1.4 Procedures and systems are changed in consultation with colleagues to improve efficiency and effectiveness.
	1.5 Colleagues are consulted about ways to improve efficiency and service levels.
Plan and organise workflow	2.1 Current workload of colleagues is accurately assessed.
WOIKIIOW	2.2 Work is scheduled in a manner which enhances efficiency and customer service quality.
	2.3 Work is delegated to appropriate people in accordance with principles of delegation.
	2.4 Workflow is assessed against agreed objectives and timelines and colleagues are assisted in prioritisation of workload.
	2.5 Input regarding staffing needs is provided to appropriate management.
Maintain     workplace records	3.1 <b>Workplace records</b> are accurately completed and submitted within required timeframes.
	3.2 Where appropriate, completion of records is delegated and monitored prior to submission.
Solve problems     and make     decisions	4.1 Workplace problems are promptly identified and considered from an operational and customer service perspective.
	4.2 Short term action is initiated to resolve the immediate problem where appropriate.
	4.3 Problems are analysed for any long term impact and potential solutions assessed and actioned in consultation with relevant colleagues.
	4.4 Where problem is raised by a team member, they are encouraged to participate in solving the problem.
	4.5 Follow up action is taken to monitor the effectiveness of solutions in the workplace.

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Variables	Range
Problems	May include but not limited to:
	difficult customer service situations
	equipment breakdown/technical failure
	delays and time difficulties
	• competence
Workplace records	May include but is not limited to:
	staff records and regular performance reports

Evidence Guide	
Critical Aspects of	Demonstrates skills and knowledge in:
Competence	ability to effectively monitor and respond to a range of
	common operational and service issues in the workplace
	the role of staff involved in workplace monitoring
	<ul> <li>quality assurance, principles of workflow planning, delegation and problem solving</li> </ul>
Underpinning	Demonstrate knowledge of:
Knowledge and	<ul> <li>roles and responsibilities in monitoring work operations</li> </ul>
Attitude	overview of leadership and management responsibilities
	principles of work planning and principles of delegation
	<ul> <li>typical work organization methods appropriate to the sector</li> </ul>
	quality assurance principles and time management
	<ul> <li>problem solving and decision making processes</li> </ul>
	industrial and/or legislative issues which affect short term
	work organization as appropriate to industry sector
Underpinning Skills	Demonstrate skills to:
	monitor and improve workplace operations
	plan and organize workflow
	maintain workplace records
Resource Implications	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
7.00001110111	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a
Assessment	simulated work place setting.

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Occupational Standard: Bogie and Body Production and Assembly Level III		
Unit Title	Apply Quality Control	
Unit Code	IND BBA3 20 0117	
Unit Descriptor	This unit covers the knowledge, attitudes and skills required in applying quality control in the workplace.	

Elements	Performance Criteria
Implement quality standards	Agreed quality standard and procedures are acquired and confirmed.
	1.2 Standard procedures are introduced to organizational staff/personnel.
	<ol> <li>Quality standard and procedures documents are provided to employees in accordance with the organization policy.</li> </ol>
	1.4 Standard procedures are revised / updated when necessary.
Assess quality of service delivered	2.1 Services delivered are <i>quality checked</i> against organization <i>quality standards</i> and specifications.
	2.2 Service delivered are evaluated using the appropriate evaluation <i>quality parameters</i> and in accordance with organization standards.
	Causes of any identified faults are identified and corrective actions taken in accordance with organization policies and procedures.
3. Record information	3.1 Basic information on the quality performance is recorded in accordance with organization procedures.
	3.2 Records of work quality are maintained according to the requirements of the organization.
4. Study causes of quality deviations	4.1 Causes of deviations from final outputs or services are investigated and reported in accordance with organization procedures.
	4.2 Suitable preventive action is recommended based on organization quality standards and identified causes of deviation from specified quality standards of final service or output.
5. Complete documentation	5.1 Information on quality and other indicators of service performance is recorded.
	5.2 All service processes and outcomes are recorded.

Variable	Range
Quality check	May include but not limited to:
	<ul> <li>Check against design / specifications</li> </ul>
	Visual and Physical inspection

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Quality standards	May include but not limited to:
	Materials     Components
	Components
	• Process
	Procedures
Quality parameters	May include but not limited to:
	Standard Design / Specifications
	Material Specification

Evidence Guide		
Critical Aspects of	Demonstrates skills and knowledge to:	
Competence	Check completed work continuously against	
	organization standard	
	Identify and isolate faulty or poor service	
	Check service delivered against organization standards	
	Identify and apply corrective actions on the causes of identified faults or error	
	Record basic information regarding quality performance	
	Investigate causes of deviations of services against standard	
	Recommend suitable preventive actions	
Underpinning	Demonstrates knowledge of:	
Knowledge and Attitude	Relevant quality standards, policies and procedures	
	Characteristics of services	
	Safety environment aspects of service processes	
	Evaluation techniques and quality checking procedures	
	Workplace procedures and reporting procedures	
Underpinning Skills	Demonstrates skills to:	
	interpret work instructions, specifications and standards	
	appropriate to the required work or service	
	<ul> <li>carry out relevant performance evaluation</li> <li>maintain accurate work records</li> </ul>	
	meet work specifications and requirements     approximate affectively within defined workplace.	
	<ul> <li>communicate effectively within defined workplace procedures</li> </ul>	
Resource Implications	Access is required to real or appropriately simulated	
	situations, including work areas, materials and equipment,	
	and to information on workplace practices and OHS	
Mathada of Assassant	practices.	
Methods of Assessment	Competence may be assessed through:	
	Interview / Written Test     Observation / Demonstration with Oral Questioning	
Context of Assessment	Observation / Demonstration with Oral Questioning     Competence may be assessed in the work place or in a	
Context of Assessment	simulated work place setting.	

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Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Lead Workplace Communication
Unit Code	IND BBA3 21 0117
Unit Descriptor	This unit covers the knowledge, attitudes and skills needed to lead in the dissemination and discussion of information and issues in the workplace.

Elements	Performance Criteria
Communicate     information about     workplace processes	1.1 Appropriate <i>communication method</i> is selected.
	1.2 Multiple operations involving several topics areas are communicated accordingly.
	1.3 Questions are used to gain extra information.
	1.4 Correct sources of information are identified.
	1.5 Information is selected and organized correctly.
	1.6 Verbal and written reporting is undertaken when required.
	1.7 Communication skills are maintained in all situations.
Lead workplace discussion	2.1 Response to workplace issues is sought.
	2.2 Response to workplace issues are provided immediately.
	2.3 Constructive contributions are made to workplace discussions on such issues as production, quality and safety.
	2.4 Goals/objectives and action plan undertaken in the workplace are communicated.
3. Identify and communicate issues	3.1 Issues and problems are identified as they arise.
arising in the workplace	3.2 Information regarding problems and issues are organized coherently to ensure clear and effective communication.
	3.3 Dialogue is initiated with appropriate staff/personnel.
	3.4 Communication problems and issues are raised as they arise.

Variable	Range
Methods of	May include but not limited to:
communication	Non-verbal gestures
	Verbal
	Face to face
	Two-way radio
	Speaking to groups
	Using telephone
	Written

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Using Internet
Cell phone

Evidence Guide		
Critical Aspects of	Demonstrates skills and knowledge to:	
Competence	Deal with a range of communication/information at one time	
	Make constructive contributions in workplace issues	
	Seek workplace issues effectively	
	Respond to workplace issues promptly	
	Present information clearly and effectively written form	
	Use appropriate sources of information	
	Ask appropriate questions	
	Provide accurate information	
Underpinning	Demonstrates knowledge of:	
Knowledge and Attitude	Organization requirements for written and electronic	
	communication methods	
	Effective verbal communication methods	
Underpinning Skills	Demonstrates skills to:	
	Organize information	
	Understand and convey intended meaning	
	Participate in variety of workplace discussions	
	<ul> <li>Comply with organization requirements for the use of written and electronic communication methods</li> </ul>	
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment,	
	and to information on workplace practices and OHS	
	practices.	
Methods of Assessment	Competence may be assessed through:	
	Interview / Written Test	
	Observation / Demonstration with Oral Questioning	
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.	

Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Lead Small Teams
Unit Code	IND BBA3 22 0117
Unit Descriptor	This unit covers the skills, knowledge and attitudes required to determine individual and team development needs and facilitate the development of the work group.

Elements	Performance Criteria
Provide team     leadership	1.1 Learning and development needs are systematically identified and implemented in line with organizational requirements.
	<ol> <li>Learning plan is collaboratively developed and implemented to meet individual and group training and developmental needs.</li> </ol>
	<ol> <li>Individuals are encouraged to self-evaluate performance and areas identified for improvement.</li> </ol>
	1.4 Feedback on performance of team members is collected from relevant sources and compared with established team learning process.
2. Foster individual and organizational growth	2.1 Learning and development program goals and objectives are identified to match the specific knowledge and skills requirements of competence standards.
	2.2 Learning delivery methods are made appropriate to the learning goals, the learning style of participants and availability of equipment and resources.
	2.3 Workplace learning opportunities and coaching/ mentoring assistance are provided to facilitate individual and team achievement of competencies.
	2.4 Resources and timelines required for learning activities are identified and approved in accordance with organizational requirements.
3. Monitor and evaluate workplace learning	3.1 Feedback from individuals or teams is used to identify and implement improvements in future learning arrangements.
	3.2 Outcomes and performance of individuals/teams are assessed and recorded to determine the effectiveness of development programs and the extent of additional support.
	3.3 Modifications to learning plans are negotiated to improve the efficiency and effectiveness of learning.
	3.4 Records and reports of competence are maintained within organizational requirement.
4. Develop team commitment and	4.1 Open communication processes are used by team to obtain and share information.

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cooperation	4.2 Decisions are reached by the team in accordance with its agreed roles and responsibilities.
	4.3 Mutual concern and camaraderie are developed in the team.
5. Facilitate    accomplishment of    organizational goals	5.1 Team members are made actively participatory in team activities and communication processes.
	5.2 Individual and joint responsibility has been developed teams members for their actions.
	5.3 Collaborative efforts are sustained to attain organizational goals.

Variable	Range
Learning and	May include but not limited to:
development needs	Coaching, mentoring and/or supervision
	Formal/informal learning program
	Internal/external training provision
	Work experience/exchange/opportunities
	Personal study
	Career planning/development
	Performance appraisals
	Workplace skills assessment & Recognition of prior
	learning
Organizational	May include but not limited to:
requirements	Quality assurance and/or procedures manuals
	Goals, objectives, plans, systems and processes
	Legal and organizational policy/guidelines and
	requirements
	Safety policies, procedures and programs
	Confidentiality and security requirements
	Business and performance plans     Sthing laterals and performance plans
	Ethical standards     Overlity and continuous improvement presents and
	Quality and continuous improvement processes and standards
Feedback on	May include but not limited to:
performance	Formal/informal performance appraisals
	Obtaining feedback from supervisors and colleagues
	Obtaining feedback from clients
	Personal and reflective behavior strategies
	Routine and organizational methods for monitoring
	service delivery
Learning delivery	On the job coaching or mentoring
methods may include	Problem solving
but not limited to:	Presentation/demonstration
	Formal course participation
	Work experience and Involvement in professional
	networks
	Conference/seminar attendance and induction

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Evidence Guide	
Critical Aspects of	Demonstrates skills and knowledge to:
Competence	identify and implement learning opportunities for others
·	give and receive feedback constructively
	facilitate participation of individuals in the work of the
	team
	negotiate learning plans to improve the effectiveness of
	learning
	prepare learning plans to match skill needs
	access and designate learning opportunities
Underpinning	Demonstrates knowledge of:
Knowledge and Attitude	<ul> <li>coaching and mentoring principles</li> </ul>
and Attitude	
and Attitude	how to work effectively with team members who have     diverse work styles conjections cultures and
	diverse work styles, aspirations, cultures and
	perspective
	how to facilitate team development and improvement
	methods and techniques for eliciting and interpreting
	feedback
	methods for identifying and prioritizing personal
	development opportunities and options
	career paths and competence standards in the industry
Underpinning Skills	Demonstrates skills to:
	read and understand a variety of texts, prepare general
	information and documents according to target
	audience; spell with accuracy; use grammar and
	punctuation effective relationships and conflict
	management
	receive feedback and report, maintain effective
	relationships and conflict management
	organize required resources and equipment to meet
	learning needs
	provide support to colleagues
	organize information; assess information for relevance
	and accuracy; identify and elaborate on learning
	outcomes
	facilitation skills to conduct small group training sessions
	relate to people from a range of social, cultural, physical
	and mental backgrounds
Resources Implication	Access is required to real or appropriately simulated
	situations, including work areas, materials and equipment,
	and to information on workplace practices and OHS
	practices.
Methods of Assessment	Competence may be assessed through:
	Interview / Written exam
	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the workplace or in a
	simulated workplace setting

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Occupational Standard: Bogie and Body Production and Assembly Level III			
Unit Title	Improve Business Practice		
Unit Code	IND BBA3 23 0117		
Unit Descriptor	This unit covers the knowledge, skills and attitudes required in promoting, improving and growing business operations.		

Elements	Performance Criteria
Diagnose the business	1.1 Sources data is identified; data required for diagnosis is determined and acquired based on the business diagnosis toolkit.
	1.2 Value chain analysis is conducted.
	1.3 <b>SWOT analysis</b> of the data is undertaken.
	1.4 <i>Competitive advantage</i> of the business is determined from the data.
2. Benchmark the business	2.1 Product or service to be benchmarked is identified and selected.
	2.2 Sources of relevant benchmarking data are identified.
	2.3 <b>Key indicators</b> are selected for benchmarking in consultation with key stakeholders.
	2.4 Key indicators of own practice are compared with benchmark indicators.
	2.5 Areas of improvements are identified.
Develop plans to improve business performance	<ol> <li>A consolidated list of required improvements is developed.</li> </ol>
perrennance	3.2 Cost-benefit analysis is determined for required improvements.
	3.3 Work flow changes resulting from proposed improvements are determined.
	3.4 Proposed improvements are ranked according to agreed criteria.
	3.5 An action plan is developed and agreed to implement the top ranked improvements.
	3.6 <i>Organizational structures</i> are checked to ensure they are suitable.
4. Develop marketing plans	4.1 The practice vision statement is reviewed.
ριατίο	4.2 Practice <i>objectives</i> are developed/ reviewed.
	4.3 Market research is conducted and result is obtained.
	4.4 Target markets are identified/ refined.
	4.5 <i>Market position</i> is developed/ reviewed.

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	4.6 <i>Practice brand</i> is developed.
	4.7 <i>Benefits</i> of products or services are identified.
	4.8 <b>Promotion tools</b> are selected and developed.
5. Develop business growth plans	5.1 Plans are developed to increase profitability
grown plans	5.2 Proposed plans are <i>ranked</i> according to agreed criteria.
	5.3 An action plan is developed and agreed to implement the top ranked plans.
	5.4 Business work practices are reviewed to ensure they support growth plans.
6. Implement and monitor plans	6.1 Implementation plan is developed in consultation with all <i>relevant stakeholders</i> .
	6.2 Success indicators of the plan are agreed.
	6.3 Implementation is monitored against agreed indicators.
	6.4 Implementation is adjusted as required.

Variable	Range
Data sources	May include primary data and secondary sources
Data required	May include but not limited to:
	Organization capability
	<ul> <li>Appropriate business structure</li> </ul>
	<ul> <li>Level of client service which can be provided</li> </ul>
	<ul> <li>Internal policies, procedures and practices</li> </ul>
	<ul> <li>Staff levels, capabilities and structure</li> </ul>
	Market and market definition
	<ul> <li>Market changes/market segmentation</li> </ul>
	Market consolidation/fragmentation
	Revenue
	Level of commercial activity
	<ul> <li>Expected revenue levels, short and long term</li> </ul>
	Revenue growth rate
	Break even data
	Pricing policy
	Revenue assumptions
	Business environment
	Economic conditions
	Social factors
	Demographic factors
	Technological impacts
	<ul> <li>Political/legislative/regulative impacts</li> </ul>
	Competitors, competitor pricing and response to pricing
	Competitor marketing/branding
	Competitor products

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SWOT analysis	May include but not limited to:  Internal strengths such as staff capability, recognized
	quality
	Internal weaknesses such as poor morale, under-
	capitalization, poor technology
	External opportunities such as changing market and
	economic conditions
	External threats such as industry fee structures,
	strategic alliances, competitor marketing
Competitive advantage	May include but not limited to:
	Quality
	Pricing
	Cost
	Location
	Technology
	Delivery
	Timeframe
	Promotion
	Niche marketing
	Support from government
Key indicators	May include but not limited to:
	Staffing
	Cost and expenses
	Personnel productivity (particularly of principals)
	Goodwill
	Profitability
	Price structure
	Customers base
	Productivity
	Quality
Overenizational	System  May include but not limited to:
Organizational	May include but not limited to:
Structures	Lines of authority and reporting relationship  May include but not limited to:
Objectives	May include but not limited to:
	Market share growth     Poyonus growth
	<ul><li>Revenue growth</li><li>Profitability</li></ul>
	Promability     Productivity
	Innovation
Market position	May include but not limited to:
ivialitot position	The goods or service provided
	Product mix
	The core product - what is bought
	The tangible product - what is perceived
	The augmented product - total package of consumer
	Features/benefits
	Product differentiation from competitive products
	New/changed products
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	Price and pricing strategies (cost plus, supply/demand,
	ability to pay, etc.)
	Pricing objectives (profit, market penetration, etc.)
	Cost components     Market position
	Market position     Distribution strategies
	Distribution strategies     Marketing channels
	<ul><li>Marketing channels</li><li>Promotion</li></ul>
	Target audience
	Communication
Practice brand	May include but not limited to:
Tradilo brand	Practice image
	Practice logo/letterhead/signage
	Phone answering protocol
	Facility decor
	Slogans
	Templates for communication/invoicing
	Style guide
	Writing style
	AIDA (Attention, Interest, Desire and Action)
Benefits	May include but not limited to:
	Features as perceived by the client
	Benefits as perceived by the client
Promotion tools	May include but not limited to:
	Networking and referrals
	Seminars
	Sales promotion
	Advertising
	Personal selling
	Press releases
	Publicity and sponsorship
	Brochures
	Newsletters (print and/or electronic)
	Websites     Direct resil
	Direct mail     Tolomorketing (cold colling)
Ranking	Telemarketing/cold calling     May include but not limited to:
nanking	Importance
	Urgency
	Technology
	Resource availability
Relevant stockholders	May include but not limited to:
1. 10.0 varit otookiloloolo	Micro and Small Enterprises development
	Non-Government Organizations (NGOs)
	Finance institutions
	Capital goods leasing enterprise
	Capital goods loading criterphos

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Evidence G	uide			
Critical Aspe		Demoi	nstrates skills and knowledge of:	
Competence			ntifying the key indicators of business p	erformance
'			ntifying the key market data for the busi	
			vide range of available information sour	
			quiring information not readily available	
			siness	
		• Ana	alyzing data and determine areas of imp	provement
			gotiating required improvements to ensi	
			plementation	
			aluating systems against practice requir	ements
			ming recommendations and/or make	
			ommendations	
		• Ass	sessing the accuracy and relevance of i	nformation
Underpinning	g	Demoi	nstrates knowledge of:	
Knowledge a	and Attitude	• Dat	ta gathering and analysis	
		<ul><li>Val</li></ul>	ue chain analysis	
		• SW	OT analysis	
		• Co	mpetitive advantage	
		• Co	st benefit analysis	
		• Tar	get market	
		<ul> <li>Ma</li> </ul>	rketing principles	
		• Org	ganizational structure	
		<ul> <li>Ma</li> </ul>	rketing mix	
		• Pro	motion mix	
		<ul> <li>Ma</li> </ul>	rket position	
			anding	
			bility demonstrates knowledge of:	
			ta gathering and analysis	
			ue chain analysis	
			OT analysis	
			mpetitive advantage	
			st benefit analysis	
			get market	
			rketing principles	
		_	ganizational structure	
			rketing mix	
			omotion mix	
			rket position	
			anding	
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			nchmarking skills	
			mmunication skills	ocont
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			gotiation skills	
			eparing action plan	
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Resources Implication	<ul> <li>Conducting market research</li> <li>Identifying suitable marketing mix</li> <li>Preparing promotional tools</li> <li>Problem solving</li> <li>Planning skills</li> <li>Monitoring and evaluation</li> <li>Ability to acquire and interpret relevant data</li> <li>Use of market intelligence</li> <li>Development and implementation strategies of promotion and growth plans</li> <li>Ability to acquire and interpret required data, current practice systems and structures and sources of relevant benchmarking data</li> <li>Applying methods of selecting relevant key benchmarking indicators</li> <li>Communication skills</li> <li>Working and consulting with others when developing plans for the business</li> <li>Negotiation skills</li> <li>Using computers to manipulate, present and distribute information</li> <li>Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS</li> </ul>
Methods of Assessment	practices.  Competence may be assessed through:  Interview / Written Test
Ocates to f Access to	Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Occupational Standard: Bogie and Body Production and Assembly Level III	
Unit Title	Prevent and Eliminate MUDA
Unit Code	IND BBA3 24 0117
Unit Descriptor	This unit of competence covers the knowledge, skills and attitude required by a worker to prevent and eliminate MUDA/wastes in his/her their workplace. It covers responsibility for the day-to-day operation of the work and ensures Kaizen elements are continuously improved and institutionalized.

Elements	Performance Criteria
Prepare for work.	Work instructions are used to determine job requirements, including method, material and equipment.
	Job specifications are read and interpreted following working manual.
	1.3 <b>OHS requirements</b> , including dust and fume collection, breathing apparatus and eye and ear personal protection needs are observed throughout the work.
	1.4 Appropriate material is selected for work.
	1.5 Safety equipment and tools are identified and checked for safe and effective operation.
2. Identify MUDA.	2.1 Plan of MUDA identification is prepared and implemented.
	2.2 Causes and effects of MUDA are discussed.
	2.3 <b>Tools and techniques</b> are used to draw and analyze current situation of the work place.
	2.4 Wastes/MUDA are identified and measured based on <i>relevant procedures</i> .
	2.5 Identified and measured wastes are reported to relevant personnel.
3. Eliminate wastes/MUDA.	1. Plan of MUDA elimination is prepared and implemented.
	3. 2. Necessary attitude and <i>the ten basic principles for improvement</i> are adopted to eliminate waste/MUDA.
	3. 3. Tools and techniques are used to eliminate wastes/MUDA based on the procedures and OHS.
	3. 4. Wastes/MUDA are reduced and eliminated in accordance with OHS and organizational requirements.
	3. 5. Improvements gained by elimination of waste/MUDA are reported to relevant bodies.
Prevent occurrence of	4.1 Plan of MUDA prevention is prepared and implemented.

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wastes/MUDA.	4.2 Standards required for machines, operations, defining normal and abnormal conditions, clerical procedures and procurement are discussed and prepared.
	4.3 Occurrences of wastes/MUDA are prevented by using visual and auditory control methods.
	4.4 Waste-free workplace is created using 5W and 1Hsheet.
	4.5 The completion of required operation is done in accordance with standard procedures and practices.
	4.6 The updating of standard procedures and practices is facilitated.
	4.7The capability of the work team that aligns with the requirements of the procedure is ensured.

Variable	Range
OHS requirements	May include but not limited to:
Ons requirements	<ul> <li>Are to be in accordance with legislation/ regulations/codes of practice and enterprise safety policies and procedures. This may include protective clothing and equipment, use of tooling and equipment, workplace environment and safety, handling of material, use of firefighting equipment, enterprise first aid, hazard control and hazardous materials and substances.</li> <li>Personal protective equipment is to include that prescribed under legislation/regulations/codes of practice and workplace policies and practices.</li> <li>Safe operating procedures are to include, but are not limited to the conduct of operational risk assessment and treatments associated with workplace organization.</li> <li>Emergency procedures related to this unit are to include but may not be limited to emergency shutdown and</li> </ul>
	stopping of equipment, extinguishing fires, enterprise first aid requirements and site evacuation.
Safety equipment	May include but not limited to:
and tools	dust masks / goggles
	• glove
	working cloth
	first aid and safety shoes
Tools and techniques	May include but not limited to:
'	Plant Layout
	Process flow
	Other Analysis tools
	Do time study by work element
	Measure Travel distance
	Take a photo of workplace
	Measure Total steps
	Make list of items/products, who produces them and who

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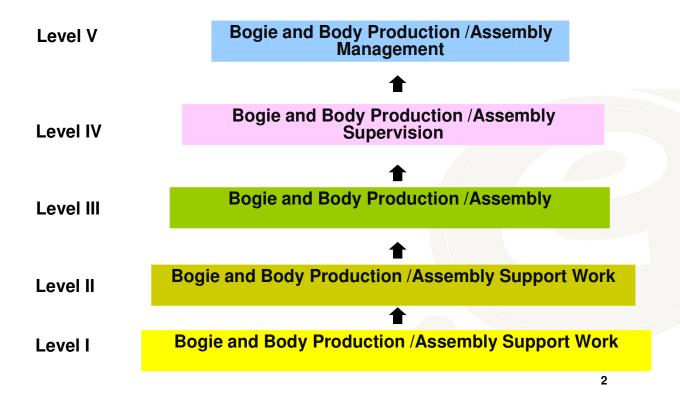
	uses them & those in warehouses, storages etc.  Focal points to Check and find out existing problems  SS  Layout improvement Brainstorming Andon U-line In-lining Unification Multi-process handling & Multi-skilled operators A.B. control (Two point control)
	<ul><li>Cell production line</li><li>TPM (Total Productive Maintenance)</li></ul>
Relevant procedures	May include but not limited to:  Make waste visible  Be conscious of the waste  Be accountable for the waste.  Measure the waste.
The ten basic principles for improvement	<ul> <li>May include but not limited to:</li> <li>Throw out all of your fixed ideas about how to do things.</li> <li>Think of how the new method will work- not how it won.</li> <li>Don't accept excuses. Totally deny the status quo.</li> <li>Don't seek perfection. A 50 percent implementation rate is fine as long as it's done on the spot.</li> <li>Correct mistakes the moment they are found.</li> <li>Don't spend a lot of money on improvements.</li> <li>Problems give you a chance to use your brain.</li> <li>Ask "why?" At least five times until you find the ultimate cause.</li> <li>Ten people's ideas are better than one person's.</li> <li>Improvement knows no limits.</li> </ul>
Visual and auditory control methods	May include but not limited to:  Red Tagging Sign boards Outlining Andons Kanban, etc.
5W and 1H	May include but not limited to:  Who  What  Where  When  Why

Evidence Guide							
Critical Aspe	ects of Demonst		rates skills and knowledge to:				
Competence							
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Underpinning Knowledge and Attitude	<ul> <li>discuss why wastes occur in the workplace</li> <li>discuss causes and effects of wastes/MUDA in the workplace</li> <li>analyze the current situation of the workplace by using appropriate tools and techniques</li> <li>identify, measure, eliminate and prevent occurrence of wastes by using appropriate tools and techniques</li> <li>use 5W and 1H sheet to prevent</li> <li>Demonstrates knowledge of:</li> <li>Targets of customers and manufacturer/service provider</li> <li>Traditional and kaizen thinking of price setting</li> <li>Kaizen thinking in relation to targets of manufacturer/service provider and customer</li> <li>value</li> <li>The three categories of operations</li> <li>the 3"MU"</li> <li>waste/MUDA</li> <li>wastes occur in the workplace</li> <li>The 7 types of MUDA</li> <li>The Benefits of identifying and eliminating waste</li> <li>Causes and effects of 7 MUDA</li> <li>Procedures to identify MUDA</li> <li>Necessary attitude and the ten basic principles for improvement</li> <li>Procedures to eliminate MUDA</li> <li>Prevention of wastes</li> <li>Methods of waste prevention</li> <li>Definition and purpose of standardization</li> <li>Standards required for machines, operations, defining normal and abnormal conditions, clerical procedures and procurement</li> <li>Methods of visual and auditory control</li> <li>TPM concept and its pillars.</li> <li>Relevant OHS and environment requirements</li> <li>Plan and report</li> <li>Method of communication</li> </ul>				
Underpinning Skills	Demonstrates skills to:				
	<ul> <li>draw &amp; analyze current situation of the work place</li> </ul>				
	use measurement apparatus (stop watch, tape, etc.)				
	calculate volume and area				
	use and follow checklists to identify, measure and				
	eliminate wastes/MUDA				
	<ul> <li>identify and measure wastes/MUDA in accordance with OHS and procedures</li> </ul>				
	<ul> <li>use tools and techniques to eliminate wastes/MUDA in</li> </ul>				
	accordance with OHS procedure				
	apply 5W and 1H sheet				
	update and use standard procedures for completion of				
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Resources Implication	required operation  work with others  read and interpret documents  observe situations  solve problems  communicate  gather evidence by using different means  report activities and results using report formats  Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS
Methods of	practices.  Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a
Assessment	simulated work place setting.

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## Acknowledgement

We wish to extend thanks and appreciation to the many representatives of business, industry, academe and government agencies who donated their time and expertise to the development of this occupational standard.

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